



OFFICIAL NOTICE AND AGENDA

Notice is hereby given that the **Executive Committee** of the **North Central Community Services Program Board** will hold a meeting at the following date, time and location shown below.

Tuesday, February 22, 2022 at 12:00 PM
North Central Health Care – Wausau Board Room
1100 Lake View Drive, Wausau, WI 54403

Persons wishing to attend the meeting by phone may call into the telephone conference beginning five (5) minutes prior to the start time indicated above using the following number:

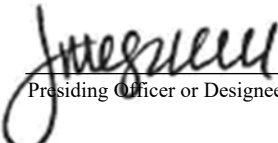
Phone Number: 1-408-418-9388 **Access Code:** 2482 234 2456

AMENDED AGENDA

1. Call to Order
2. Public Comment (15 Minutes)
3. Approval of January 26, 2022 and January 31, 2022 Executive Committee Meeting Minutes
4. Operational functions Required by Statute, Ordinance, or Resolution
5. Educational Presentations/Outcome Monitoring Reports
 - a. CEO Report
 - b. Organizational and Program Dashboards
 - c. January Financials
6. Discussions of Potential Revisions to Tri-County Agreement.
 - a. This item will include a motion to go into closed session, pursuant to Wis. Stat. Sections 19.85 (c), (e) and (f), for the purpose of considering performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility, for conducting other specified public business, whenever competitive or bargaining reasons require a closed session, and for preliminary consideration of specific personnel problems which, if discussed in public, would be likely to have a substantial adverse effect upon the reputation of any person involved in such problems, to wit: consideration of specific NCHC employees and personnel data in the context of potential revisions to the Tri-County Agreement.
7. Next Meeting Date & Time, Location, and Future Agenda Items
 - a. Next Meeting: Thursday, March 24, 2022 in the North Central Health Care Wausau Board Room
8. Announcements
9. Adjournment

Any person planning to attend this meeting who needs some type of special accommodation in order to participate should call the Administrative Office at 715-848-4405. For TDD telephone service call 715-845-4928.

NOTICE POSTED AT: North Central Health Care
COPY OF NOTICE DISTRIBUTED TO:
Wausau Daily Herald, Antigo Daily Journal, Tomahawk Leader,
Merrill Foto News, Langlade, Lincoln & Marathon County Clerks Offices


Presiding Officer or Designee

DATE: 02/21/2022 TIME: 10:00 AM BY: D. Osowski

NORTH CENTRAL COMMUNITY SERVICES PROGRAM EXECUTIVE COMMITTEE MEETING MINUTES

January 26, 2022

2:00 p.m.

Wausau Board Room

Present: X Kurt Gibbs X^(WebEx) Deb Hager X Lance Leonhard
X Robin Stowe X Cate Wylie

Staff Present: Jill Meschke, Dr. Rob Gouthro, Jennifer Peaslee, Jarret Nickel, Bobby Splinter, Janelle Hintz, Marne Schroeder, Tom Boutain (Phone)

Others Present: Dejan Adzic, Deputy Corporation Counsel, Stacey Morache (Phone)

Call to Order

- Meeting was called to order at 2:04 p.m. by Chair Gibbs.

Public Comment

- No public comment

Approval of the December 7, 2021, December 20, 2021, and January 10, 2022 Executive Committee Meeting Minutes

- **Motion**/second, Stowe/Wylie, to approve the December 7, 2021, December 20, 2021, and January 10, 2022 Executive Committee Meeting Minutes. Motion carried.

Operational Functions Required by Statute, Ordinance, or Resolution

- None

Educational Presentations/Outcome Monitoring Reports

- CEO Report – J. Meschke
 - The Medicaid rate increases (about 15%) for the biennial budget have been approved and are moving through financial statements. Medicaid rate adjustments for Mount View Care Center are in process. With these rate adjustments we are anticipating approximately \$55,000 additional this year. Increases will also be seen in residential services as well as behavioral health services. We also had a gross charge rate increase across the board.
 - The CMS vaccination mandate is effective January 27, 2022. We have only a few new employees to verify vaccination status with and do not anticipate issues with staffing at this time.
- Organizational and Program Dashboards – J. Meschke
 - Targets that are appropriate for 2022 are being identified. Input to any changes in the data provided on the Dashboards from the Committee is welcomed. Leonhard noted that year to date turnover was approximately one-third of the staff and complimented staff for managing through those challenges.

- December Financials – J. Meschke
 - December financials are preliminary and may be revised following the 2021 audit. Preliminary loss in December is \$754,000 with a year-to-date loss of \$4.8 million. Net patient revenue shortages and staffing costs exceeded plan for several reasons i.e., unplanned absences due to Covid made up by overtime and agency expense, several approved market adjustments relating to increased wages across direct care positions, and hospital diversions. Noted is that the number of diversions has improved however, the cost of diversions continues to exceed plan. We are working on adjusting this dashboard measure to reconcile with budget.
 - Several one-time revenue sources were received i.e., \$1.5 million in Covid Relief Funding and \$3 million in nursing home supplemental payment.
 - Financial review by program was also provided.
 - Cash balances have decreased about \$170,000 since November with several large cash outlays occurring in January i.e., first half of HSA payments
 - K. Gibbs noted that the Marathon County Board approved the process to request ARPA funding and encourage NCHC to complete the online request form.
- Discussion and Next Steps for Recruitment of Chief Executive Officer and Chief Financial Officer
 - Press release was sent on Fri, January 21 after receipt of J. Meschke's resignation effective March 31, 2022.
 - The Committee asked Meschke and the Executive Management Team to provide their recommendations, along with any challenges they see, to the Committee on moving forward to fill each of these roles. The Executive Committee will meet with the Executive Management Team on Mon, January 31 at 1:00 p.m. to discuss.
 - Leonhard noted an anticipated revised Tri-County Agreement will be approved by March; recruitment with revised job duties would follow. The Committee needs to understand reasonable expectations of financial performance which the counties have not matched for a number of years and include a conversation about replenishing reserves.
 - Meschke added that knowing and understanding expectations of the Committee is important in looking at what the role will be and having someone be successful especially as it relates to financial performance. Having unclear expectations in the role of CEO comes with a lot of risk.

Discussions of Potential Revisions to Tri-County Agreement

- **Motion** by Stowe to go into closed session, pursuant to Wis. Stat. Sections 19.85 (c), (e) and (f), for the purpose of considering performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility, for conducting other specified public business, whenever competitive or bargaining reasons require a closed session, and for preliminary consideration of specific personnel problems which, if discussed in public, would be likely to have a substantial adverse effect upon the reputation of any person involved in such problems, to wit: consideration of specific NCHC employees and personnel data in the context of potential revisions to the Tri-County Agreement. Second by Wylie. Roll call taken. All indicated aye. Motion carried. Meeting convened in closed session at 2:30 p.m.
- **Motion**/second, Leonhard/Stowe, to reconvene in open session at 6:16 p.m. Motion carried unanimously.
- **Motion**/second, Stowe/Leonhard, to continue with Attorney Andy Phillips at the new law firm of Attolles Law, S.C. understanding that he was the individual who helped the Committee at Von Briesen and is assisting with redrafting of the Tri-County Agreement. Motion carried unanimously.

Announcements

- Committee will continue with the redrafting of the potential Tri-County Agreement.
- Next meeting is Monday, January 31, 2022 at 1:00 p.m.

Adjournment

- **Motion**/second, Wylie/Stowe, to adjourn the meeting at 6:20 p.m. Motion carried.

NORTH CENTRAL COMMUNITY SERVICES PROGRAM EXECUTIVE COMMITTEE MEETING MINUTES

January 31, 2022

1:00 p.m.

Wausau Board Room

Present: X Kurt Gibbs X Deb Hager X Lance Leonhard
 X Robin Stowe X Cate Wylie

Staff Present: Jill Meschke, Dr. Rob Gouthro, Jennifer Peaslee, Jarret Nickel, Tom Boutain

Others Present: Dejan Adzic, Deputy Corporation Counsel

Call to Order

- Meeting was called to order at 1:00 p.m. by Chair Gibbs.

Closed Session

- **Motion/second**, Stowe/Leonhard, to go into closed session, pursuant to Wis. Stat. Sections 19.85 (c), for the purpose of considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility, to wit: considering staff recommendations relative to open management positions at NCHC
- All indicated aye. Motion carried.
- **Motion/second**, Wylie/Leonhard, to move into Open Session at 2:40 p.m. Motion carried.

Discussions of Potential Revisions to Tri-County Agreement

- **Motion/second**, Wylie/Stowe, to go into closed session, pursuant to Wis. Stat. Sections 19.85 (c), (e) and (f), for the purpose of considering performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility, for conducting other specified public business, whenever competitive or bargaining reasons require a closed session, and for preliminary consideration of specific personnel problems which, if discussed in public, would be likely to have a substantial adverse effect upon the reputation of any person involved in such problems, to wit: consideration of specific NCHC employees and personnel data in the context of potential revisions to the Tri-County Agreement.
- All indicated aye. Motion carried. Meeting convened in closed session at 2:42 p.m.
- **Motion/second**, Stowe/Wylie, to reconvene in open session at 4:50 p.m. Motion carried.
- **Motion/second**, Stowe/Leonhard, to forward the final draft of the proposed Tri-County Agreement to Atty. Andy Phillips for legal review and possible presentation to county boards in February. Motion carried.

Adjournment

- **Motion/second**, Wylie/Stowe, to adjourn the meeting at 4:54 p.m. Motion carried.



MEMORANDUM

DATE: February 16, 2022
TO: North Central Community Services Program Board Executive Committee
FROM: Jill S. Meschke, Interim Chief Executive Officer, Chief Financial Officer
RE: CEO Report – February 2022

Below are updates since our last meeting.

Since Our Last Meeting

The number of employees out due to Covid-19 has reduced quite dramatically from our latest peak in mid-January where number of employees out reached 75 (ten percent of NCHC employees). As of February 15, 15 staff were out due to Covid-19 (six positive).

COVID-19 hospitalizations in the state have fallen to their lowest levels since early November, according to data released by the Wisconsin Hospital Association last week.

Additionally, The CMS Vaccination Mandate paused in December 2021 is now moving forward. Several NCHC employees continue working through the HR-led process of compliance with the mandate.

Industry News

LeadingAge Wisconsin, of which NCHC is a member, says seven Wisconsin nursing homes have announced closures since last year and staffing shortages have led others to shutter some beds for a total loss of more than 2,000 licensed beds — the equivalent of 29 nursing homes — since the COVID-19 pandemic began. That group is asking the state for financial help to improve staffing. They note that the \$356.6 million increase for long-term care in the 2021-23 budget is insufficient to keep pace with rising costs.

“We’re in a precarious position right now,” said John Sauer, CEO of LeadingAge Wisconsin. The budget increase “didn’t have the significant financial relief that people thought it would because our cost increases escalated beyond what people were projecting when the budget was being developed and passed,” he said. The group is asking the state Department of Health Services for assistance like a \$50 million staffing shortage fund in Minnesota.

Children’s Wisconsin is set to open a walk-in urgent-care clinic that treats mental health at the same level as physical wellbeing. It is a response to a growing need in the community. Staff is still being hired to run the clinic with the goal to be available to families seven days a week between 3 p.m. and 11 p.m.

The Wisconsin Office of Children’s Mental Health released their 2021 annual report last week. Part of the 20-page document included a variety of indicators for childhood wellbeing. Wisconsin is trending in the right direction for some, but not others.

Positive-Trending Factors

- Cyberbullying
- Perception of risk using alcohol
- High school graduation
- Low income youth
- Parents attending child's activities
- Positive adult mentor
- Count of mental health professionals
- Teen birth rate
- Eighth grade math proficiency
- Four-year old kindergarten attendance
- Mothers with higher education degrees
- Access to mental health services
- Untreated mental conditions/concerns
- Mental health hospitalizations

Negatively-Trending Factors

- Sleeping < 8 hours per night
- Electronics use 3+ hours daily
- Experiences of sexual dating violence
- Employment for young adults
- School connectedness
- Early development screening
- Adolescents experiencing a major depressive episode
- Children with emotional, behavioral, or developmental concerns
- Teens considering suicide
- Suicide attempts
- Difficulty with social skills
- School suspensions
- High school students feeling sad or hopeless

Dashboards

Vacancy and turnover rates remain high affecting the ability to increase census in programs and overtime. Quality measures have started strong in 2022 with low hospital and nursing home readmission rates and four-star quality scores for both Mount View and Pine Crest.

Financial Highlights

January 2022 financial statements are in preliminary form until after completion of the 2021 financial audit. 2021 audit fieldwork is scheduled for the week of March 14.

To date, NCHC has experienced a loss of (\$712,963) for January. Net income performance is the area of greatest concern with a budget variance (\$1,477,477) or (27.6%).

Acute care behavioral health services experienced a net income shortfall of (\$314,011) or (48.9%) driven by census results.

- Adult hospital averaged a census of 8.25 versus a budget of 11
- Youth hospital averaged a census of 3.2 versus a budget of 4
- Adult crisis stabilization averaged a census of 6.25 versus a budget of 6
- Youth crisis stabilization averaged a census of 2 versus a budget of 3

Community-based behavioral health services experienced a net income shortfall of (\$852,442) or (61.0%) driven by the following programs.

- Community Treatment Adult (\$204,274) or (43.9%)
- Community Treatment Youth (\$535,036) or (81.6%)
- Outpatient (\$125,725) or (46.3%)

The skilled nursing facilities experienced a net income shortfall of (\$392,374) or (18.0%) driven by census. Mount View averaged a census of 115.25 versus a budget of 137 and Pine Crest averaged a census of 83.6 versus a budget of 99.

Community Living experienced favorable net income performance to plan by \$17,360 or 3.8%.

All other revenues were short plan by (\$96,690) or (4.3%). In total, January revenue was (\$1,574,165) or (20.9%) short of budget.

Direct Expenses are favorable \$438,430 or 8.1%, due to \$437,362 provider contracted services. Invoices and revenue for contracted providers generally arrive one month in arrears and therefore accruals for both are being added to January, which will increase both revenue and expense in community treatment netting a positive additional income of \$100,000.

Indirect Expenses \$614,385 or 26.1%, driven by \$235,488 depreciation and \$176,661 personnel expense. After 2021 is closed, the existing depreciation accrual will be reversed, and the depreciation calculation will occur in January with a closer to budget outcome.

Current Challenges

The primary challenge for NCHC remains recruiting and retaining staff. The result of staffing shortages is experienced in both revenue shortages and overages in costs in addition to reduced engagement and employee burnout.

Considerations and Decisions

I ask that the Executive Committee consider several changes to the dashboards. I recommend the following:

- Limit the dashboard to one page and eliminate the dashboards by program
- Add the number of open FTEs in addition to the vacancy and turnover rates
- Include the average monthly census for Mount View Care Center, Pine Crest Nursing Home, and Adult and Youth Crisis Stabilization Facilities
- Incorporate access metrics related to outpatient (i.e., average days for initial counseling/psychiatry appointment post-hospital discharge)
- Add net income performance to the financial measures
- Review and realign all the targets to the budget

Conclusion

Progress continues for a variety of important initiatives at NCHC. We appreciate the time and commitment of the Board of Directors. Thank you.

Update February 17, 2022

Since authoring this report, there have been changes to the financial results for January 2022, which are still considered preliminary. Changes are highlighted below.

To date, NCHC has experienced a loss of (\$415,450) for January. Net income performance is the area of greatest concern with a budget variance (\$817,334) or (15.3%).

Acute care behavioral health services experienced a net income shortfall of (\$175,808) or (27.4%) driven by census results.

- Adult hospital averaged a census of 8.25 versus a budget of 11
- Youth hospital averaged a census of 3.2 versus a budget of 4
- Adult crisis stabilization averaged a census of 6.25 versus a budget of 6
- Youth crisis stabilization averaged a census of 2 versus a budget of 3

Community-based behavioral health services experienced a net income shortfall of (\$333,247) or (23.9%) driven by the following programs.

- Community Treatment Adult (\$65,044) or (14.0%)
- Community Treatment Youth (\$180,371) or (27.5%)
- Outpatient (\$69,331) or (25.5%)

The skilled nursing facilities experienced a net income shortfall of (\$392,374) or (18.0%) driven by census. Mount View averaged a census of 115.25 versus a budget of 137 and Pine Crest averaged a census of 83.6 versus a budget of 99.

Community Living experienced favorable net income performance to plan by \$18,958 or 4.2%.

All other revenues were short plan by (\$96,690) or (4.3%). In total, January revenue was (\$914,022) or (12.1%) short of budget.

Direct Expenses are favorable \$75,800 or 1.4%. Indirect Expenses \$614,385 or 26.1%, driven by \$235,488 depreciation and \$176,661 personnel expense. After 2021 is closed, the existing depreciation accrual will be reversed, and the depreciation calculation will occur in January with a closer to budget outcome.

North Central Health Care
Income Statement
For the Period Ending January 31, 2022

	MTD Actual	MTD Budget	\$ Variance	% Variance	YTD Actual	YTD Budget	\$ Variance	% Variance
Direct Revenues								
Patient Gross Revenues	6,865,334	7,606,233	(740,899)	-9.7%	6,865,334	7,606,233	(740,899)	-9.7%
Patient Contractual Adjustments	(2,330,575)	(2,254,141)	(76,434)	3.4%	(2,330,575)	(2,254,141)	(76,434)	3.4%
Net Patient Revenue	4,534,759	5,352,093	(817,334)	-15.3%	4,534,759	5,352,093	(817,334)	-15.3%
County Revenue	418,500	425,885	(7,385)	-1.7%	418,500	425,885	(7,385)	-1.7%
Contracted Service Revenue	77,510	99,769	(22,259)	-22.3%	77,510	99,769	(22,259)	-22.3%
Grant Revenues and Contractuals	364,086	276,784	87,301	31.5%	364,086	276,784	87,301	31.5%
Appropriations	510,045	510,045	-	0.0%	510,045	510,045	-	0.0%
COVID-19 Relief Funding	-	-	-	0.0%	-	-	-	0.0%
Other Revenue	520,477	642,061	(121,584)	-18.9%	520,477	642,061	(121,584)	-18.9%
Total Direct Revenue	6,425,377	7,306,637	(881,260)	-12.1%	6,425,377	7,306,637	(881,260)	-12.1%
Indirect Revenues								
County Revenue	169,609	170,209	(600)	-0.4%	169,609	170,209	(600)	-0.4%
Contracted Service Revenue	2,250	2,500	(250)	-10.0%	2,250	2,500	(250)	-10.0%
Grant Revenues and Contractuals	-	-	-	0.0%	-	-	-	0.0%
Appropriations	-	-	-	0.0%	-	-	-	0.0%
Other Revenue	19,742	52,083	(32,342)	-62.1%	19,742	52,083	(32,342)	-62.1%
Allocated Revenue	-	(3,858)	3,858	-100.0%	-	(3,858)	3,858	-100.0%
Total Indirect Revenue	188,172	220,934	(32,763)	-14.8%	188,172	220,934	(32,763)	-14.8%
Total Operating Revenue	6,613,549	7,527,571	(914,022)	-12.1%	6,613,549	7,527,571	(914,022)	-12.1%
Direct Expenses								
Personnel Expenses	3,630,591	3,706,216	75,625	2.0%	3,630,591	3,706,216	75,625	2.0%
Contracted Services Expenses	631,435	706,168	74,733	10.6%	631,435	706,168	74,733	10.6%
Supplies Expenses	49,841	71,697	21,855	30.5%	49,841	71,697	21,855	30.5%
Drugs Expenses	591,048	492,826	(98,222)	-19.9%	591,048	492,826	(98,222)	-19.9%
Program Expenses	62,442	65,515	3,072	4.7%	62,442	65,515	3,072	4.7%
Land & Facility Expenses	17,686	93,118	75,432	81.0%	17,686	93,118	75,432	81.0%
Equipment & Vehicle Expenses	28,230	50,762	22,532	44.4%	28,230	50,762	22,532	44.4%
Diversions Expenses	67,362	62,500	(4,862)	-7.8%	67,362	62,500	(4,862)	-7.8%
Other Operating Expenses	230,668	136,303	(94,365)	-69.2%	230,668	136,303	(94,365)	-69.2%
Total Direct Expenses	5,309,304	5,385,104	75,800	1.4%	5,309,304	5,385,104	75,800	1.4%
Indirect Expenses								
Personnel Expenses	1,075,975	1,252,637	176,661	14.1%	1,075,975	1,252,637	176,661	14.1%
Contracted Services Expenses	10,252	8,500	(1,752)	-20.6%	10,252	8,500	(1,752)	-20.6%
Supplies Expenses	53,765	75,466	21,701	28.8%	53,765	75,466	21,701	28.8%
Drugs Expenses	516	2,500	1,984	79.4%	516	2,500	1,984	79.4%
Program Expenses	14,730	23,654	8,925	37.7%	14,730	23,654	8,925	37.7%
Land & Facility Expenses	180,202	415,691	235,488	56.6%	180,202	415,691	235,488	56.6%
Equipment & Vehicle Expenses	1,133	125,950	124,817	99.1%	1,133	125,950	124,817	99.1%
Diversions Expenses	-	-	-	0.0%	-	-	-	0.0%
Other Operating Expenses	401,007	453,626	52,620	11.6%	401,007	453,626	52,620	11.6%
Allocated Expense	-	(6,057)	(6,057)	100.0%	-	(6,057)	(6,057)	100.0%
Total Indirect Expenses	1,737,581	2,351,966	614,385	26.1%	1,737,581	2,351,966	614,385	26.1%
Total Operating Expenses	7,046,885	7,737,070	690,185	8.9%	7,046,885	7,737,070	690,185	8.9%
Metrics								
Indirect Expenses/Direct Expenses	32.7%	43.7%			32.7%	43.7%		
Direct Expense/Gross Patient Revenue	77.3%	70.8%			77.3%	70.8%		
Non-Operating Income/Expense								
Interest Income	3,427	5,833	(2,406)	-41.2%	3,427	5,833	(2,406)	-41.2%
Donations Income	14,459	-	14,459	0.0%	14,459	-	14,459	0.0%
Other Non-Operating	-	-	-	0.0%	-	-	-	0.0%
Total Non-Operating	17,886	5,833	12,053	206.6%	17,886	5,833	12,053	206.6%
Net Income (Loss)	(415,450)	(203,666)	(211,784)	100.0%	(415,450)	(203,666)	(211,784)	100.0%
Net Income	-6.3%	-2.7%			-6.3%	-2.7%		

North Central Health Care
Programs by Service Line
For the Period Ending January 31, 2022

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
BEHAVIORAL HEALTH SERVICES								
Adult Behavioral Health Hospital	444,424	547,539	(103,114)	524,550	582,090	57,540	(80,126)	(45,575)
Adult Crisis Stabilization Facility	94,066	119,052	(24,986)	83,932	124,605	40,673	10,134	15,687
Lakeside Recovery MMT	11,508	-	11,508	(3,089)	-	3,089	14,597	14,597
Youth Behavioral Health Hospital	109,376	145,034	(35,658)	230,718	251,111	20,392	(121,342)	(15,266)
Youth Crisis Stabilization Facility	32,028	89,275	(57,247)	47,900	82,367	34,467	(15,873)	(22,780)
Crisis Services	219,757	243,333	(23,576)	283,232	292,723	9,491	(63,475)	(14,085)
Psychiatry Residency	23,052	29,517	(6,464)	29,714	39,248	9,534	(6,662)	3,070
	934,212	1,173,749	(239,537)	1,196,958	1,372,144	175,186	(262,746)	(64,351)
COMMUNITY SERVICES								
Outpatient Services (Marathon)	396,281	456,095	(59,814)	564,053	536,524	(27,529)	(167,772)	(87,343)
Outpatient Services (Lincoln)	99,070	95,799	3,271	51,283	76,753	25,470	47,787	28,741
Outpatient Services (Langlade)	83,827	83,000	827	57,114	59,403	2,289	26,713	3,116
Community Treatment Adult (Marathon)	388,547	463,391	(74,844)	387,946	460,274	72,328	601	(2,516)
Community Treatment Adult (Lincoln)	66,919	87,446	(20,527)	57,213	79,254	22,042	9,706	1,514
Community Treatment Adult (Langlade)	37,733	58,326	(20,593)	31,286	53,206	21,921	6,447	1,327
Community Treatment Youth (Marathon)	357,493	480,205	(122,712)	358,286	477,891	119,605	(793)	(3,107)
Community Treatment Youth (Lincoln)	115,135	159,393	(44,258)	101,359	151,679	50,320	13,776	6,061
Community Treatment Youth (Langlade)	91,117	140,036	(48,919)	78,763	119,485	40,722	12,354	(8,197)
Community Corner Clubhouse	(2,177)	14,904	(17,081)	21,494	26,332	4,838	(23,671)	(12,243)
	1,633,944	2,038,595	(404,651)	1,708,796	2,040,801	332,005	(74,853)	(72,646)
COMMUNITY LIVING								
Adult Day Services (Marathon)	45,792	64,365	(18,573)	36,336	58,347	22,011	9,456	3,438
Prevocational Services (Marathon)	40,040	47,865	(7,826)	59,517	60,363	847	(19,477)	(6,979)
Lincoln Industries	69,059	50,311	18,748	90,961	87,419	(3,542)	(21,902)	15,206
Day Services (Langlade)	35,170	29,370	5,800	33,432	32,410	(1,023)	1,738	4,778
Andrea St Group Home	54,423	43,866	10,557	36,506	39,164	2,658	17,917	13,216
Chadwick Group Home	52,564	42,933	9,631	40,818	41,481	663	11,746	10,294
Bissell Street Group Home	45,839	54,072	(8,233)	38,579	42,119	3,540	7,260	(4,693)
Heather Street Group Home	45,668	41,311	4,357	42,658	35,786	(6,872)	3,010	(2,515)
Jelinek Apartments	71,012	72,763	(1,750)	63,095	67,754	4,659	7,917	2,909
River View Apartments	63,194	61,780	1,414	55,424	71,618	16,194	7,770	17,608
Forest Street Apartments	0	-	0	174	-	(174)	(174)	(174)
Fulton Street Apartments	21,486	23,099	(1,614)	35,019	27,109	(7,909)	(13,533)	(9,523)
Riverview Terrace	28,641	29,696	(1,055)	22,253	26,600	4,347	6,389	3,292
Hope House (Sober Living Marathon)	2,332	76	2,257	7,427	5,682	(1,745)	(5,095)	511
Homelessness Initiative	10	-	10	2,209	2,358	149	(2,199)	159
Sober Living (Langlade)	2,122	3,395	(1,273)	6,587	8,782	2,196	(4,465)	923
	577,352	564,901	12,451	570,994	606,993	35,999	6,358	48,450
NURSING HOMES								
Mount View Care Center	1,468,316	1,848,210	(379,894)	1,539,791	1,760,569	220,777	(71,475)	(159,117)
Pine Crest Nursing Home	967,651	995,352	(27,702)	961,602	1,091,897	130,295	6,049	102,593
	2,435,967	2,843,562	(407,596)	2,501,393	2,852,465	351,072	(65,427)	(56,524)
Pharmacy	720,527	670,962	49,566	759,939	616,019	(143,920)	(39,412)	(94,354)
OTHER PROGRAMS								
Aquatic Services	85,589	99,677	(14,089)	70,831	118,252	47,421	14,758	33,333
Birth To Three	129,899	33,333	96,566	129,899	33,333	(96,566)	-	-
Adult Protective Services	77,247	66,313	10,934	70,098	66,343	(3,755)	7,148	7,179
Demand Transportation	35,599	42,312	(6,713)	33,422	30,719	(2,702)	2,178	(9,415)
	328,334	241,636	86,699	304,250	248,648	(55,602)	24,084	31,096
Total NCHC Service Programs	6,631,435	7,533,404	(901,969)	7,046,885	7,737,070	690,185	(415,450)	(211,784)

North Central Health Care
Fund Balance Review
For the Period Ending January 31, 2022

	<u>Marathon</u>	<u>Langlade</u>	<u>Lincoln</u>	<u>Total</u>
Total Net Position at Period End	4,764,438	379,370	1,494,275	6,638,084
County Percent of Total Net Position	71.8%	5.7%	22.5%	
Total Operating Expenses, Year-to-Date	5,204,431	362,276	1,475,624	7,042,330
Share of Operating Cash	1,042,725	83,027	327,031	1,452,783
Days Cash on Hand	6	7	7	6
Share of Investments	4,163,047	331,485	1,305,661	5,800,192
Days Invested Cash	24	28	27	25

North Central Health Care
Review of Services in Marathon County
For the Period Ending January 31, 2022

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	396,281	456,095	(59,814)	564,053	536,524	(27,529)	(167,772)	(87,343)
Community Treatment-Adult	388,547	463,391	(74,844)	387,946	460,274	72,328	601	(2,516)
Community Treatment-Youth	357,493	480,205	(122,712)	358,286	477,891	119,605	(793)	(3,107)
Day Services	85,832	112,230	(26,399)	95,853	118,710	22,857	(10,022)	(3,541)
Clubhouse	(9,844)	7,237	(17,081)	21,494	26,332	4,838	(31,338)	(12,243)
Homelessness Initiative	10	-	10	2,209	2,358	149	(2,199)	159
Hope House Sober Living	2,332	76	2,257	7,427	5,682	(1,745)	(5,095)	511
Riverview Terrace	28,641	29,696	(1,055)	22,253	26,600	4,347	6,389	3,292
Demand Transportation	35,599	42,312	(6,713)	33,422	30,719	(2,702)	2,178	(9,415)
Aquatic Services	57,060	71,149	(14,089)	70,831	118,252	47,421	(13,770)	33,333
Pharmacy	720,527	670,962	49,566	759,939	616,019	(143,920)	(39,412)	(94,354)
Mount View Care Center	1,343,316	1,723,210	(379,894)	1,539,791	1,760,569	220,777	(196,475)	(159,117)
	3,405,795	4,056,563	(650,768)	3,863,504	4,179,930	316,426	(457,709)	(334,342)
Shared Services								
Adult Behavioral Health Hospital	256,197	332,741	(76,545)	389,389	432,102	42,713	(133,192)	(33,831)
Youth Behavioral Health Hospital	78,100	104,570	(26,470)	171,269	186,407	15,138	(93,169)	(11,332)
Residency Program	17,112	21,911	(4,799)	22,057	29,135	7,077	(4,945)	2,279
Crisis Services	41,600	59,101	(17,501)	210,252	217,297	7,045	(168,652)	(10,456)
Adult Crisis Stabilization Facility	69,828	88,376	(18,548)	62,305	92,498	30,193	7,523	11,645
Youth Crisis Stabilization Facility	23,775	66,271	(42,496)	35,558	61,144	25,586	(11,783)	(16,910)
Lakeside Recovery MMT	8,543	-	8,543	(2,293)	-	2,293	10,836	10,836
Residential	344,021	330,071	13,951	303,310	315,703	12,394	40,711	26,344
Adult Protective Services	23,988	15,872	8,116	52,036	49,248	(2,788)	(28,048)	5,329
Birth To Three	97,045	24,903	72,142	97,045	24,903	(72,142)	-	-
	960,209	1,043,815	(83,606)	1,340,927	1,408,436	67,509	(380,718)	(16,097)
County Appropriations	398,434	398,434	-				398,434	-
Excess Revenue/(Expense)	4,764,438	5,498,812	(734,374)	5,204,431	5,588,366	(383,935)	(439,993)	(1,118,309)

North Central Health Care
Review of Services in Lincoln County
For the Period Ending January 31, 2022

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	99,070	95,799	3,271	51,283	76,753	25,470	47,787	28,741
Community Treatment-Adult	66,919	87,446	(20,527)	57,213	79,254	22,042	9,706	1,514
Community Treatment-Youth	115,135	159,393	(44,258)	101,359	151,679	50,320	13,776	6,061
Lincoln Industries	69,059	50,311	18,748	90,961	87,419	(3,542)	(21,902)	15,206
Pine Crest Nursing Home	930,916	958,618	(27,702)	961,602	1,091,897	130,295	(30,686)	102,593
	1,281,098	1,351,566	(70,468)	1,262,418	1,487,002	224,584	18,681	154,116
Shared Services								
Adult Behavioral Health Hospital	52,747	68,507	(15,760)	80,170	88,964	8,794	(27,422)	(6,965)
Youth Behavioral Health Hospital	16,080	21,530	(5,450)	35,262	38,379	3,117	(19,182)	(2,333)
Residency Program	3,523	4,511	(988)	4,541	5,998	1,457	(1,018)	469
Crisis Services	8,565	12,168	(3,603)	43,288	44,738	1,451	(34,723)	(2,153)
Adult Crisis Stabilization Facility	14,377	18,195	(3,819)	12,828	19,044	6,216	1,549	2,398
Youth Crisis Stabilization Facility	4,895	13,644	(8,749)	7,321	12,589	5,268	(2,426)	(3,482)
Lakeside Recovery MMT	1,759	-	1,759	(472)	-	472	2,231	2,231
Residential	-	-	-	-	-	-	-	-
Adult Protective Services	4,939	3,268	1,671	10,713	10,140	(574)	(5,775)	1,097
Birth To Three	19,555	5,018	14,537	19,555	5,018	(14,537)	-	-
	126,439	146,841	(20,402)	213,206	224,870	11,664	(86,767)	(8,738)
County Appropriations	86,738	86,738	-				86,738	-
Excess Revenue/(Expense)	1,494,275	1,585,145	(90,870)	1,475,624	1,711,871	236,248	18,652	145,378

North Central Health Care
Review of Services in Langlade County
For the Period Ending January 31, 2022

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	83,827	83,000	827	57,114	59,403	2,289	26,713	27,540
Community Treatment-Adult	37,733	58,326	(20,593)	31,286	53,206	21,921	6,447	(14,146)
Community Treatment-Youth	91,117	140,036	(48,919)	78,763	119,485	40,722	12,354	(36,565)
Sober Living	2,122	3,395	(1,273)	6,587	8,782	2,196	(4,465)	(5,738)
Day Services	35,170	29,370	5,800	33,432	32,410	(1,023)	1,738	7,538
	249,968	314,126	(64,158)	207,181	273,287	66,105	42,787	(21,371)
Shared Services								
Adult Behavioral Health Hospital	36,182	46,992	(10,810)	54,992	61,024	6,032	(18,810)	(29,620)
Youth Behavioral Health Hospital	11,030	14,768	(3,738)	24,188	26,325	2,138	(13,158)	(16,896)
Residency Program	10,165	3,094	7,070	3,115	4,115	999	7,049	14,120
Crisis Services	5,875	8,347	(2,472)	29,693	30,688	995	(23,818)	(26,290)
Adult Crisis Stabilization Facility	9,862	12,481	(2,619)	8,799	13,063	4,264	1,062	(1,557)
Youth Crisis Stabilization Facility	3,358	9,359	(6,002)	5,022	8,635	3,613	(1,664)	(7,666)
Lakeside Recovery MMT	1,206	-	1,206	(324)	-	324	1,530	2,737
Residential	10,165	9,752	412	8,962	9,328	366	1,203	1,615
Adult Protective Services	3,388	2,242	1,146	7,349	6,955	(394)	(3,961)	(2,815)
Birth To Three	13,300	3,413	9,887	13,300	3,413	(9,887)	-	9,887
	104,528	110,447	(5,919)	155,094	163,546	8,451	(50,566)	(56,485)
County Appropriations	24,874	24,874	-				24,874	-
Excess Revenue/(Expense)	379,370	449,447	(70,077)	362,276	436,833	74,557	17,095	(52,982)

North Central Health Care
Report on the Availability of Invested Funds
For the Period Ending January 31, 2022

Bank	Length	Maturity Date	Interest Rate	Amount
Abby Bank	365 Days	1/6/2022	0.30%	500,000
CoVantage Credit Union	365 Days	1/29/2022	0.50%	308,192
PFM Investments	365 Days	2/18/2022	0.25%	248,000
PFM Investments	365 Days	2/18/2022	0.18%	248,000
CoVantage Credit Union	365 Days	2/19/2022	0.50%	500,000
Abby Bank	546 Days	3/1/2022	0.65%	500,000
CoVantage Credit Union	365 Days	3/3/2022	0.50%	500,000
PFM Investments	365 Days	4/5/2022	0.20%	248,000
PFM Investments	365 Days	7/13/2022	0.25%	248,000
People's State Bank	365 Days	8/21/2022	0.40%	500,000
Abby Bank	365 Days	8/29/2022	0.30%	500,000
Abby Bank	730 Days	2/25/2023	0.40%	500,000
CoVantage Credit Union	730 Days	3/8/2023	0.60%	500,000
Abby Bank	730 Days	7/19/2023	0.40%	500,000
PFM Investments	365 Days	7/19/2023	0.40%	500,870
Invested Funds				6,301,062
Weighted Average	397 Days		0.53%	

North Central Health Care
Summary of Revenue Write-Offs
For the Period Ending January 31, 2022

	<u>MTD</u>	<u>YTD</u>
Behavioral Health Hospitals		
Administrative Write-Off	(14,859)	(14,859)
Bad Debt	-	-
Outpatient & Community Treatment		
Administrative Write-Off	1,796	1,796
Bad Debt	-	-
Nursing Home Services		
Administrative Write-Off	4,165	4,165
Bad Debt	7,373	7,373
Aquatic Services		
Administrative Write-Off	2,642	2,642
Bad Debt	-	-
Pharmacy		
Administrative Write-Off	32	32
Bad Debt	-	-
Other Services		
Administrative Write-Off	978	978
Bad Debt	-	-
Grand Total		
Administrative Write-Off	(5,245)	(5,245)
Bad Debt	7,373	7,373