

OFFICIAL NOTICE AND AGENDA

Notice is hereby given that the **Executive Committee** of the **North Central Community Services Program Board** will hold a meeting at the following date, time as noted below:

Thursday, July 27, 2023 at 2:00 PM

North Central Health Care – Wausau Board Room
1100 Lake View Drive, Wausau WI 54403

Persons wishing to attend the meeting by phone may call into the telephone conference beginning five (5) minutes prior to the start time indicated above using the following number:

Meeting number: 1-408-418-9388 **Access Code:** 2491 453 0265 **Password:** 1234

AGENDA

1. Call to Order
2. Public Comments (15 Minutes)
3. Approval of June 21, 2023 Executive Committee Meeting Minutes
4. Educational Presentations and Committee Discussion
 - a. Executive Director Update – G. Olsen
 - b. Financial Update – J. Hake
 - c. Budget Update – J. Hake
5. Discussion and Possible Action
 - a. ACTION: Motion to Approve the Recommendations of the Medical Executive Committee for Initial Appointment for: Kimberly Hoenecke, D.O.; Reappointments for: James Billings, M.D. and Waqas Yasin, M.D.; and Privilege Amendment for: James Billings, M.D.
6. Motion to go into Closed Session (Roll Call Vote Suggested) Pursuant to Wis. Stat. s. 19.85(1)(e), for the purpose of conducting specified public business where competitive or bargaining reasons require closed session, to wit: Update relating to current and future state of certain NCHC programs and discussion relating to negotiations of potential sale and/or transfer of certain North Central Health Care property.
7. Motion to reconvene in Open Session and Possible Announcements and/or Action Regarding Closed Session items
7. Next Meeting: Wednesday, August 23, 1:00 p.m. in the North Central Health Care Wausau Board Room
8. Adjournment

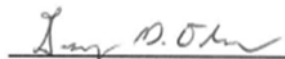
Any person planning to attend this meeting who needs some type of special accommodation in order to participate should call the Administrative Office at 715-848-4405. For TDD telephone service call 715-845-4928.

NOTICE POSTED AT: North Central Health Care

COPY OF NOTICE DISTRIBUTED TO:

Wausau Daily Herald, Antigo Daily Journal, Tomahawk Leader
Merrill Foto News, Langlade, Lincoln & Marathon County Clerks Offices

DATE: 07/21/2023 TIME: 4:30 PM BY: D. Osowski



Presiding Officer or Designee

NORTH CENTRAL COMMUNITY SERVICES PROGRAM EXECUTIVE COMMITTEE MEETING MINUTES

June 21, 2023

1:00 p.m.

NCHC Wausau Board Room

Present:	X	Kurt Gibbs	X	Renee Krueger
	X	Lance Leonhard	X	Robin Stowe

Staff: Gary Olsen, Vicki Tylka, Jennifer Peaslee

Others: Dejan Adzic, Marathon County Deputy Corporation Counsel

Call to Order

- Meeting was called to order by Chair Gibbs at 1:00 p.m.

Public Comments

- There were no public comments.

Approval of Executive Committee Meeting Minutes

- **Motion**/second, Stowe/Leonhard, to approve the May 17, 2023 Executive Committee meeting minutes. Motion carried.

Update on Managing Director of Community Programs Workplan – V. Tylka

- Vicki Tylka, Managing Director of Community Programs, reviewed her work plan with the Committee. V. Tylka detailed the progress that has been made and shared how she plans to move forward with her plan for the remainder of the year.

Update on Executive Director Workplan – G. Olsen

- Gary Olsen reviewed his Executive Director work plan with the Committee. G. Olsen detailed the progress that has been made and shared how he plans to move forward with his plan for the remainder of the year.

Executive Director Update – G. Olsen

- G. Olsen updated the Committee regarding the progress of construction on campus. We are still waiting for the State's approval of the license before the Medically Monitored Treatment (MMT) program can open. An update was also given regarding Bissell Street, Pine Crest, and some compensation changes that were made.
- Director of Acute Care Services in Behavioral Health, Trisha Stefonek, has submitted her resignation and is pursuing her doctoral degree. We are very appreciative of Trisha's contributions to NCHC's behavioral health services and proud of her accomplishments.

Financial Update – G. Olsen

- G. Olsen gave a financial update regarding the May financial statements and financial position of the organization through May.

Role of Board of Directors – G. Olsen

- G. Olsen explained that the new Tri-County Agreement places authority with the Executive Committee and the Board as the policy-making entity. With this change, the policies the Board used to approve were reviewed with Corporation Counsel. Recommendations on which policies will need Executive Committee approval and which will need Board approval was presented to the Committee. The role of the Board was discussed. It is important for the Board to continue to learn about NCHC programs and services and assist in developing the budget for the programs and services. G. Olsen will draft a plan regarding the Board's duties and responsibilities related to the Tri-County Agreement and bring it back to the committee.

Recommendation to Reappoint Chet Strebe to the CCITC Commission for a Two (2) Year Term Expiring May 31, 2025 – G. Olsen

- **Motion**/second, Krueger/Stowe, to recommend the reappointment of Chet Strebe to the CCITC Commission for a two (2) year term expiring May 31, 2025. Motion carried.

Complaints/Grievance Policy – J. Peaslee

- J. Peaslee reviewed the updated Complaints/Grievance Policy with the Committee.
- **Motion**/second, Leonhard/Krueger, to approve the updated Complaints/Grievance Policy as presented. Motion carried.

Tax Levy Increase Request to the Counties – G. Olsen

- G. Olsen explained that per the Tri-County Agreement a request to increase the tax levy must be taken to each county. G. Olsen requested direction from the Committee regarding a request to increase the tax levy amount by 3% for each member county. The amount of the increase would be as follows:
 - Marathon County - \$143,000
 - Langlade County - \$6,300
 - Lincoln County - \$18,000
- **Motion**/second, Krueger/Leonhard, to request an increase in the allocation from tax levy from the three member counties by 3%. Motion carried.

Adjourn

- **Motion**/second, Stowe/Leonhard, to adjourn the meeting at 3:12 p.m. Motion carried.

Minutes prepared by Debbie Osowski, Senior Executive Assistant

To: Executive Committee
From: Gary D. Olsen, MPA, Executive Director
Date: July 21, 2023
RE: Executive Director's Report and Information for the July 27, 2023 Executive Committee Meeting

EXECUTIVE DIRECTOR'S REPORT:

Construction Update:

We are entering the final stages of construction for the NCHC side of the campus. They have received substantial completion for the new administrative areas. There was a small change to create two new offices in "wasted" space in the administrative wing. Once this construction is complete, a request will be sent to the City to get the occupancy license. The furniture should arrive the last week of July for these offices. They are hoping to be able to move Community Treatment, Outpatient, and Pharmacy around the end of August or in September. Northern Reflections should be completed by the end of November.

Lakeside Medically Monitored Treatment (MMT) and Adult Crisis Stabilization (ACSF):

We have submitted all required information to the state for the MMT program and DHS is in the process of scheduling a site visit. Once final approvals are made and the license is approved, we should be adequately staffed to open the program. We appreciate that the Wausau Police Department will provide specialized training to our staff on behaviors and identification of illicit drugs. Our goal is to be ready with staffing and training upon final approval of DHS to begin operations. We have not received a recent update on the status of a site visit for ACSF and renewed our inquiry again this week. We are prepared to move the ACSF over to their new location upon final approval.

Bissell Street CBRF Update:

We are working with the MCO's and guardians to find placement for the clients who reside at the Bissell Street CBRF. Four of the individuals have found new placement options and will be moving on August 1st. We have four other individuals we are assisting the MCO's and guardians with finding placement opportunities.

Wausau Adult Day Services (ADS) Program Update:

The manager of our ADS program terminated her employment with NCHC. Currently our Antigo ADS Program Manager has stepped in and will be running both the Wausau and Antigo ADS programs as we evaluate the need to refill the Wausau ADS manager position.

Pine Crest Update:

We continue to work with the broker in providing information to potential buyers regarding Pine Crest. There have been no other updates since the last Executive Committee meeting to report.

Employee Update Meetings:

We recently completed the 2nd quarter employee update meetings. During these meetings we did a Person-Centered Reboot. This was a good time to remind all employees about the importance of our organization being Person-Centered and how we need to communicate with other employees, clients, and the client's families.

Update Regarding Salary Increase Information:

None to report at this time.

INFORMATION FOR THE MEETING:**Financial Update:**

Managing Director of Finance/Administration, Jason Hake, will provide a financial report for the Committee.

Budget Update:

Managing Director of Finance/Administration, Jason Hake, will provide an update regarding the budget process for the Committee.

To: Executive Committee & North Central Community Services Program Board
From: Jason Hake, MBA, Managing Director of Finance and Administration
Date: July 27, 2023
RE: June Financial Statements

Through June our net loss from service programs was \$10,472. Revenue was unfavorable \$286,116 with expenses favorable \$275,643.

Behavioral Health Services

Net loss of \$687,781 which was favorable to budget by \$1,010,091. Adult Behavioral Hospital and the Youth Behavioral Hospital were the main drivers.

Adult Behavioral Health Hospital

YTD net loss of \$315,345 which was favorable to budget by \$407,547. Out of county placements were unfavorable for the month \$109,865 and unfavorable \$409,739 YTD. YTD average daily census is 6.57 compared to budget of 7.

Youth Behavioral Health Hospital

YTD net loss of \$375,377 which was favorable to budget by \$488,561. Revenue is the main driver and favorable by \$528,176 due to an increase in our Medicaid rates. Out of county placements were unfavorable for the month \$22,485 and unfavorable \$82,671 YTD. YTD average daily census was 3.54 compared to a budget of 4.

Community Services

Net income of \$576,620 which was favorable to budget by \$1,324,794. Revenue was the main driver and favorable \$1,605,627.

Community Living

Net loss of \$217,156 which was unfavorable to budget by \$220,643. Expenses were unfavorable \$144,479 driven by high overtime, call time and contracted staffing.

Nursing Homes

Net income of \$326,862 which was unfavorable to budget by \$2,085,304.

Mount View Care Center

YTD net income of \$587,992 which was unfavorable to budget by \$1,259,822. This was driven by the loss in supplemental and CPE funding and census. YTD average daily census was 113.6 compared to budget of 128.

Pine Crest

Net loss of \$261,129 which was unfavorable to budget by \$825,482. This was driven by the loss in supplemental and CPE funding and census. YTD average daily census was 83.7 compared to budget of 89.

Pharmacy

Net loss of \$141,572 which was unfavorable \$116,191.

Self-Funded Health Insurance

Net income of \$856,884. Health insurance claims are down from prior year helping drive the favorable variance.

Cash on Hand

Cash on hand was 52 days, down from 55 days in May. Cash on hand is anticipated to level off in future months with the increase in CCS rates effective July 1st.

North Central Health Care
Programs by Service Line
For the Period Ending June 30, 2023

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
BEHAVIORAL HEALTH SERVICES								
Adult Behavioral Health Hospital	3,290,464	2,572,593	717,870	3,605,808	3,295,485	(310,324)	(315,345)	407,547
Adult Crisis Stabilization Facility	830,641	873,615	(42,973)	617,902	809,827	191,925	212,739	148,952
Lakeside Recovery MMT	34,067	595,404	(561,337)	145,441	509,184	363,743	(111,374)	(197,594)
Youth Behavioral Health Hospital	1,248,159	719,983	528,176	1,623,536	1,583,921	(39,615)	(375,377)	488,561
Youth Crisis Stabilization Facility	492,767	574,995	(82,228)	412,641	536,852	124,212	80,126	41,984
Crisis Services	1,177,509	1,228,241	(50,732)	1,301,258	1,451,120	149,861	(123,749)	99,129
Psychiatry Residency	476,438	441,140	35,298	531,240	517,455	(13,785)	(54,802)	21,513
	7,550,045	7,005,971	544,074	8,237,826	8,703,843	466,017	(687,781)	1,010,091
COMMUNITY SERVICES								
Outpatient Services (Marathon)	2,507,502	2,219,920	287,581	2,594,073	2,907,216	313,144	(86,571)	600,725
Outpatient Services (Lincoln)	563,593	478,869	84,724	397,977	394,076	(3,900)	165,616	80,824
Outpatient Services (Langlade)	422,803	395,303	27,500	339,527	402,860	63,332	83,276	90,832
Community Treatment Adult (Marathon)	2,583,752	2,389,611	194,142	2,525,238	2,632,365	107,127	58,515	301,269
Community Treatment Adult (Lincoln)	443,770	403,412	40,358	404,088	445,381	41,293	39,682	81,651
Community Treatment Adult (Langlade)	141,314	163,546	(22,231)	273,103	306,740	33,637	(131,788)	11,406
Community Treatment Youth (Marathon)	2,990,350	2,346,318	644,033	2,708,258	2,241,611	(466,647)	282,092	177,385
Community Treatment Youth (Lincoln)	866,646	833,837	32,809	834,515	779,639	(54,876)	32,131	(22,066)
Community Treatment Youth (Langlade)	611,281	712,865	(101,584)	609,815	581,966	(27,849)	1,465	(129,433)
Jail Meals (Marathon)	418,295	-	418,295	286,094	-	(286,094)	132,201	132,201
	11,549,307	9,943,680	1,605,627	10,972,687	10,691,854	(280,833)	576,620	1,324,794
COMMUNITY LIVING								
Adult Day Services (Marathon)	405,927	532,955	(127,028)	409,478	540,396	130,917	(3,551)	3,889
Day Services (Langlade)	173,637	194,505	(20,868)	152,570	138,761	(13,809)	21,067	(34,677)
Supportive Employment Program	135,831	80,819	55,012	145,098	128,135	(16,963)	(9,267)	38,049
Andrea St Group Home	300,017	-	300,017	316,600	-	(316,600)	(16,583)	(16,583)
Chadwick Group Home	344,462	266,523	77,939	388,965	282,995	(105,970)	(44,503)	(28,031)
Bissell Street Group Home	160,148	-	160,148	279,702	-	(279,702)	(119,554)	(119,554)
Heather Street Group Home	164,305	233,073	(68,768)	87,878	274,738	186,860	76,426	118,092
Marshall Street Residential	-	541,692	(541,692)	-	545,691	545,691	-	3,999
Jelinek Apartments	479,202	418,146	61,057	456,793	359,061	(97,731)	22,410	(36,675)
River View Apartments	277,127	354,170	(77,043)	345,694	331,368	(14,326)	(68,567)	(91,369)
Riverview Terrace	112,776	-	112,776	142,128	-	(142,128)	(29,352)	(29,352)
Hope House (Sober Living Marathon)	9,021	10,187	(1,165)	39,155	27,003	(12,152)	(30,134)	(13,318)
Sober Living (Langlade)	23,661	30,209	(6,548)	39,208	30,644	(8,564)	(15,547)	(15,113)
	2,586,115	2,662,278	(76,164)	2,803,270	2,658,791	(144,479)	(217,156)	(220,643)
NURSING HOMES								
Mount View Care Center	9,922,893	11,941,887	(2,018,994)	9,334,901	10,094,073	759,172	587,992	(1,259,822)
Pine Crest Nursing Home	6,059,323	6,759,407	(700,083)	6,320,453	6,195,054	(125,398)	(261,129)	(825,482)
	15,982,216	18,701,294	(2,719,078)	15,655,354	16,289,128	633,774	326,862	(2,085,304)
Pharmacy	4,078,423	3,967,886	110,537	4,219,994	3,993,266	(226,728)	(141,572)	(116,191)
OTHER PROGRAMS								
Aquatic Services	680,514	623,679	56,835	528,114	561,638	33,524	152,400	90,359
Birth To Three	266,030	-	266,030	266,030	-	(266,030)	-	-
Adult Protective Services	386,887	433,141	(46,254)	365,259	417,723	52,464	21,628	6,209
Demand Transportation	196,551	224,274	(27,723)	238,024	245,961	7,936	(41,473)	(19,787)
	1,529,982	1,281,094	248,888	1,397,427	1,225,322	(172,106)	132,555	76,782
Total NCHC Service Programs	43,276,087	43,562,203	(286,116)	43,286,560	43,562,203	275,643	(10,472)	(10,472)
SELF-FUNDED INSURANCE TRUST FUNDS								
Health Insurance Trust Fund	4,582,975	-	4,582,975	3,769,974	-	(3,769,974)	813,001	813,001
Dental Insurance Trust Fund	244,337	-	244,337	200,454	-	(200,454)	43,883	43,883
Total NCHC Self-Funded Insurance Trusts	4,827,313	-	4,827,313	3,970,429	-	(3,970,429)	856,884	856,884

North Central Health Care
Fund Balance Review
For the Period Ending June 30, 2023

	Marathon	Langlade	Lincoln	Total
YTD Appropriation (Tax Levy) Revenue	2,390,603	115,093	520,427	3,026,122
Total Revenue at Period End	30,905,098	2,559,974	9,811,016	43,276,087
County Percent of Total Net Position	71.4%	5.9%	22.7%	
Total Operating Expenses, Year-to-Date *	30,573,776	2,773,755	9,939,028	43,286,560
<i>* Excluding Depreciation Expenses to be allocated at the end of the year</i>				
Share of Operating Cash	8,888,919	736,299	2,821,843	12,447,061
Days Cash on Hand	53	48	52	52
Minimum Target - 20%	12,229,511	1,109,502	3,975,611	17,314,624
Over/(Under) Target	(3,340,592)	(373,203)	(1,153,768)	(4,867,563)
Share of Investments	357,069	29,577	113,354	500,000
Days Invested Cash	2	2	2	2
Days Invested Cash on Hand Target - 90 Days	15,077,479	1,367,879	4,901,439	21,346,797
Current Percentage of Operating Cash	29.1%	26.5%	28.4%	28.8%
Over/(Under) Target	(3,340,592)	(373,203)	(1,153,768)	(4,867,563)
Share of Investments	357,069	29,577	113,354	500,000
Amount Needed to Fulfill Fund Balance Policy	<u>(2,983,523)</u>	<u>(343,626)</u>	<u>(1,040,415)</u>	<u>(4,367,563)</u>

North Central Health Care
Review of Services in Llanglade County
For the Period Ending June 30, 2023

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	422,803	395,303	27,500	339,527	402,860	63,332	83,276	90,832
Community Treatment-Adult	141,314	163,546	(22,231)	273,103	306,740	33,637	(131,788)	11,406
Community Treatment-Youth	611,281	712,865	(101,584)	609,815	581,966	(27,849)	1,465	(129,433)
Sober Living	23,661	30,209	(6,548)	39,208	30,644	(8,564)	(15,547)	(15,113)
Day Services	173,637	194,505	(20,868)	152,570	138,761	(13,809)	21,067	(34,677)
	1,372,696	1,496,428	(123,732)	1,414,224	1,460,970	46,747	(41,527)	(76,985)
Shared Services								
Adult Behavioral Health Hospital	303,739	228,480	75,259	378,018	345,485	(32,533)	(74,280)	42,726
Youth Behavioral Health Hospital	130,981	75,609	55,372	170,205	166,052	(4,153)	(39,224)	51,219
Residency Program	49,948	46,247	3,701	55,693	54,248	(1,445)	(5,745)	2,255
Supportive Employment Program	14,240	8,473	5,767	15,211	13,433	(1,778)	(972)	3,989
Crisis Services	76,540	81,858	(5,318)	136,419	152,130	15,711	(59,879)	10,392
Adult Crisis Stabilization Facility	87,081	91,586	(4,505)	64,778	84,899	20,121	22,303	15,615
Youth Crisis Stabilization Facility	51,660	60,280	(8,620)	43,260	56,281	13,022	8,400	4,401
Pharmacy	427,565	415,977	11,588	442,407	418,638	(23,769)	(14,842)	(12,181)
Lakeside Recovery MMT	3,571	62,420	(58,848)	15,247	53,381	38,133	(11,676)	(20,715)
Adult Protective Services	41,952	46,801	(4,849)	38,292	43,792	5,500	3,660	651
	1,187,277	1,117,733	69,545	1,359,532	1,388,339	28,808	(172,254)	98,353
Excess Revenue/(Expense)	2,559,974	2,614,161	(54,187)	2,773,755	2,849,310	75,555	(213,781)	21,368

North Central Health Care
Review of Services in Lincoln County
For the Period Ending June 30, 2023

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	563,593	478,869	84,724	397,977	394,076	(3,900)	165,616	80,824
Community Treatment-Adult	443,770	403,412	40,358	404,088	445,381	41,293	39,682	81,651
Community Treatment-Youth	866,646	833,837	32,809	834,515	779,639	(54,876)	32,131	(22,066)
Pine Crest Nursing Home	6,059,323	6,759,407	(700,083)	6,320,453	6,195,054	(125,398)	(261,129)	(825,482)
	<u>7,933,332</u>	<u>8,475,524</u>	<u>(542,192)</u>	<u>7,957,032</u>	<u>7,814,151</u>	<u>(142,881)</u>	<u>(23,700)</u>	<u>(685,073)</u>
Shared Services								
Adult Behavioral Health Hospital	526,948	417,232	109,716	551,095	503,667	(47,428)	(24,147)	62,288
Youth Behavioral Health Hospital	190,692	109,968	80,724	248,134	242,079	(6,055)	(57,442)	74,669
Residency Program	72,817	67,422	5,395	81,192	79,085	(2,107)	(8,376)	3,288
Supportive Employment Program	20,760	12,352	8,408	22,176	19,584	(2,593)	(1,416)	5,815
Crisis Services	177,305	185,059	(7,754)	198,878	221,782	22,904	(21,573)	15,150
Adult Crisis Stabilization Facility	126,951	133,519	(6,568)	94,437	123,770	29,333	32,514	22,765
Youth Crisis Stabilization Facility	75,312	87,880	(12,567)	63,066	82,050	18,984	12,246	6,417
Pharmacy	623,327	606,433	16,894	644,964	610,312	(34,652)	(21,637)	(17,758)
Lakeside Recovery MMT	5,207	90,999	(85,792)	22,228	77,821	55,593	(17,022)	(30,199)
Adult Protective Services	58,365	65,435	(7,069)	55,825	63,843	8,018	2,541	949
	<u>1,877,684</u>	<u>1,776,298</u>	<u>101,386</u>	<u>1,981,996</u>	<u>2,023,994</u>	<u>41,998</u>	<u>(104,312)</u>	<u>143,384</u>
Excess Revenue/(Expense)	9,811,016	10,251,822	(440,806)	9,939,028	9,838,145	(100,883)	(128,012)	(541,689)

North Central Health Care
Review of Services in Marathon County
For the Period Ending June 30, 2023

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	2,507,502	2,219,920	287,581	2,594,073	2,907,216	313,144	(86,571)	600,725
Community Treatment-Adult	2,583,752	2,389,611	194,142	2,525,238	2,632,365	107,127	58,515	301,269
Community Treatment-Youth	2,990,350	2,346,318	644,033	2,708,258	2,241,611	(466,647)	282,092	177,385
Residential	1,725,261	1,813,604	(88,342)	1,875,633	1,793,853	(81,779)	(150,372)	(170,122)
Hope House Sober Living	9,021	10,187	(1,165)	39,155	27,003	(12,152)	(30,134)	(13,318)
Riverview Terrace	112,776	-	112,776	142,128	-	(142,128)	(29,352)	(29,352)
Demand Transportation	196,551	224,274	(27,723)	238,024	245,961	7,936	(41,473)	(19,787)
Jail Meals	418,295	-	418,295	286,094	-	(286,094)	132,201	132,201
Adult Day Services	405,927	532,955	(127,028)	409,478	540,396	130,917	(3,551)	3,889
Aquatic Services	680,514	623,679	56,835	528,114	561,638	33,524	152,400	90,359
Mount View Care Center	9,922,893	11,941,887	(2,018,994)	9,334,901	10,094,073	759,172	587,992	(1,259,822)
	21,552,843	22,102,434	(549,591)	20,681,096	21,044,115	363,019	871,747	(186,571)
Shared Services								
Adult Behavioral Health Hospital	2,459,777	1,926,881	532,896	2,676,695	2,446,333	(230,362)	(216,918)	302,533
Youth Behavioral Health Hospital	926,486	534,406	392,080	1,205,198	1,175,790	(29,408)	(278,712)	362,673
Residency Program	353,674	327,471	26,203	394,355	384,121	(10,233)	(40,681)	15,969
Supportive Employment Program	100,831	59,995	40,837	107,710	95,118	(12,592)	(6,879)	28,244
Crisis Services	923,664	961,324	(37,660)	965,961	1,077,208	111,246	(42,297)	73,587
Adult Crisis Stabilization Facility	616,609	648,509	(31,900)	458,686	601,158	142,471	157,923	110,571
Youth Crisis Stabilization Facility	365,795	426,835	(61,040)	306,315	398,521	92,206	59,480	31,166
Pharmacy	3,027,530	2,945,476	82,055	3,132,623	2,964,316	(168,307)	(105,093)	(86,252)
Lakeside Recovery MMT	25,289	441,985	(416,697)	107,965	377,982	270,017	(82,676)	(146,680)
Adult Protective Services	286,570	320,905	(34,336)	271,143	310,088	38,945	15,427	4,609
Birth To Three	266,030	-	266,030	266,030	-	(266,030)	-	-
	9,352,254	8,593,787	758,467	9,892,680	9,830,634	(62,046)	(540,426)	696,421
Excess Revenue/(Expense)	30,905,098	30,696,221	208,877	30,573,776	30,874,749	300,973	331,321	509,850



North Central Health Care
Person centered. Outcome focused.

PRIVILEGE AND/OR APPOINTMENT AMENDMENT RECOMMENDATION

Provider James Billings, M.D. Appointment Period 08-01-2022 to 08-31-2023
Time Period

Current Privileges ☐ Medical (Includes Family Practice, Internal Medicine)
☒ Psychiatry ☐ Medical Director
☐ Mid-Level Practitioner

Medical Staff Category ☐ Courtesy ☒ Active
☐ Provisional ☐ Consulting

Provider Type ☒ Employee ☐ Locum ☐ Contract
Locum Agency: _____
Contract Name: _____

AMENDMENT TYPE(S) REQUESTED:

_____ Privilege Reason: _____

☒ Category Reason: Change from provisional to active 08-01-2023

_____ Type Reason: _____

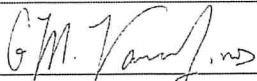
_____ Other Reason: _____

PRIVILEGE AND/OR APPOINTMENT AMENDMENT RECOMMENDATION

PRIVILEGE RECOMMENDATION

The Credentials file of this staff member contains data and information demonstrating current competence in the clinical privileges requested. After review of this information, I recommend that the amendment(s) as indicated with any exceptions or conditions documented.

Comments: _____



(Medical Staff President or Designee Signature)

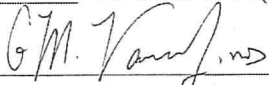
07/19/2023

(Signature Date)

MEC ACTION

MEC recommends that:

- ☒ The amendment(s) be approved
☐ Action be deferred on the amendment(s)
☐ The amendment(s) be denied



(MEC Committee or Designee Signature)

07/20/2023

(Signature Date)

~~GOVERNING BOARD ACTION~~

~~Reviewed by Governing Board:~~ _____
~~(Date)~~

~~Response:~~ ☐ Concur
☒ Recommend further reconsideration

~~(Governing Board Signature)~~

~~(Signature Date)~~

(Executive Director Signature)

(Signature Date)



North Central Health Care
Person centered. Outcome focused.

PRIVILEGE AND APPOINTMENT RECOMMENDATION

Appointee James Billings, M.D. Appoint/Reappoint 09-01-2023 to 08-31-2025
Time Period

Requested Privileges ☐ Medical ☐ Mid-Level Practitioner
☒ Psychiatry ☒ Medical Director

Medical Staff Category ☐ Courtesy ☒ Active
☐ Provisional ☐ Consulting

Staff Type ☒ Employee ☐ Locum ☐ Contract
Locum Agency: _____
Contract Name: _____

PRIVILEGE RECOMMENDATION

The Credentials file of this staff member contains data and information demonstrating current competence in the clinical privileges requested. After review of this information, I recommend that the clinical privileges be granted as indicated with any exceptions or conditions documented.

Comments: _____

G.M. VanF...
(Med Staff President or Designee Signature)

07/18/2023

(Signature Date)

MEC ACTION

MEC recommends that:

- ☒ He/she be appointed/reappointed to the Medical Staff as requested
☐ Action be deferred on the application
☐ The application be denied

G.M. VanF...
(MEC Committee or Designee Signature)

07/20/2023

(Signature Date)

GOVERNING BOARD ACTION

Reviewed by Governing Board: _____
(Date)

Response: ☐ Concur
☐ Recommend further reconsideration

(Governing Board Signature)

(Signature Date)

(Executive Director Signature)

(Signature Date)



North Central Health Care
Person centered. Outcome focused.

PRIVILEGE AND APPOINTMENT RECOMMENDATION

Appointee Wagas Yasin, M.D. Appoint/Reappoint 09-01-2023 to 08-31-2025
Time Period

Requested Privileges ☐ Medical ☐ Mid-Level Practitioner
☒ Psychiatry ☐ Medical Director

Medical Staff Category ☐ Courtesy ☒ Active
☐ Provisional ☐ Consulting

Staff Type ☒ Employee ☐ Locum Locum Agency: _____
☐ Contract Contract Name: _____

PRIVILEGE RECOMMENDATION

The Credentials file of this staff member contains data and information demonstrating current competence in the clinical privileges requested. After review of this information, I recommend that the clinical privileges be granted as indicated with any exceptions or conditions documented.

Comments: _____

(Med Staff President or Designee Signature)

7/18/2023
(Signature Date)

MEC ACTION

MEC recommends that:

- ☒ He/she be appointed/reappointed to the Medical Staff as requested
☐ Action be deferred on the application
☐ The application be denied

(MEC Committee or Designee Signature)

07/20/2023
(Signature Date)

GOVERNING BOARD ACTION

Reviewed by Governing Board: _____
(Date)

Response: ☐ Concur
☐ Recommend further reconsideration

(Governing Board Signature)

(Signature Date)

(Executive Director Signature)

(Signature Date)