



**OFFICIAL NOTICE AND AGENDA** of a meeting of the Board or Committee

A meeting of the **Executive Committee** will be held at **North Central Health Care, 1100 Lake View Drive, Wausau, WI 54403, Granite Room** at **10:30 AM** on **Tuesday, June 14<sup>th</sup>, 2016**.

*(In addition to attendance in person at the location described above, Committee members and the public are invited to attend by telephone conference. Persons wishing to attend the meeting by phone should contact Debbie Osowski at 715-848-4405 24 hours prior to the start time of the meeting for further instructions.)*

**AGENDA**

1. Call to order
2. Roll Call
3. Action: Approve 05/16/16 Executive Committee meeting minutes
4. Performance Management Contract Update
5. Transition Oversight Task Force Update
  - a. Policy Question to be Asked of the County Board in September
  - b. Criteria for Evaluating the Two Governance Options
6. Administrator’s Work Group Update
7. Charter for Collaborative Care Quality Committee
8. CEO Report
9. Agenda for 6/30/16 Board meeting
10. Future agenda items for committee consideration
11. Adjourn

- If time permits, beginning discussions may take place on future agenda items.
- Action may be taken on any agenda item.
- In the event that any individuals attending this meeting may constitute a quorum of another governmental body, the existence of the quorum shall not constitute a meeting as no action by such body is contemplated.

Signed: /s/Michael Loy  
Presiding Officer or His Designee

**COPY OF NOTICE DISTRIBUTED TO:**

Wausau Daily Herald                      Antigo Daily Journal  
Tomahawk Leader                         Merrill Foto News  
Lincoln & Marathon County Clerk Offices

**THIS NOTICE POSTED AT:**

North Central Health Care  
DATE: 06/10/16                      TIME: 3:00 PM  
By: Debbie Osowski

DATE: 06/10/16                      TIME: 3:00 PM  
VIA: X FAX                              X MAIL  
BY: D. Osowski

Any person planning to attend this meeting who needs some type of special accommodation in order to participate should call the Administrative Office at 715-848-4405. For TDD telephone service call 715-845-4928.

## **NORTH CENTRAL COMMUNITY SERVICES PROGRAM BOARD EXECUTIVE COMMITTEE**

**May 16 2016**

**10:30 AM**

**NCHC – Wausau Campus**

Present: Jeff Zriny, Bob Weaver, Jean Burgener, Robin Stowe

Also Present: Michael Loy

10:32 a.m. – Jeff Zriny called the meeting to order

Action: Approve 04/12/2016 Executive Committee meeting minutes

**Motion** to approve the 04/12/2016 Executive Committee meeting minutes made by Bob Weaver, seconded by Jean Burgener, motion passed 4-0.

Robin Stowe requested additional insight from the minutes on the HIPPA investigation and information regarding the recommended training on the 51 procedures and HIPPA for our county partners. Training objectives were overviewed and Robin will meet with Michael Loy to get more information.

### Transition Oversight Committee

The purpose of Marathon County's Transition Oversight Committee was reviewed along with the progress to date. One meeting has occurred and the next meeting is Monday, May 23<sup>rd</sup>, at 2 p.m. The interaction and progress of the Administrator's Work Group was discussed in relationship to the Transition Oversight Committee. Discussion occurred on how we got to this point along with emphasis of disappointment of Langlade and Lincoln counties not being part of the process. Committee has requested a copy of the Jail Report to better understand issues of mental health to the offender population.

### Performance Contract Update

Negotiations are ongoing. The County rejected our counter-proposal which integrated the Collaborative Care Model concept as it was much broader than the authority which was given by the resolution passed by the County Board to develop a contract for mental health services to the offender population. Administration and legal counsel have since met with the Corporation Counsel to make minor adjustments to the original agreement. The Collaborative Care Model will be separated from the Performance Contract effort and will be presented to the NCCSP Board to make a recommendation to develop the model as a functioning component of our Board to address expectations, quality and performance issues with our County partners in a privileged and confidential environment. The Performance Contract for mental health for the offender population will be finalized and brought to the NCCSP Board as soon as it's available.

### 2017-2021 Capital Plan

Development of the plan and timelines for input were reviewed. Jean Burgener made recommendations to frame the plan as a four-year plan and not five-year because there are currently no requests in 2021. A recommendation was also made to incorporate any alternate revenues and actual tax levy requests for each project. A chart with total requests by year was also requested.

### NCCSP Board Committee Appointments

Dr. Steven Benson will be recommended for appointment to NCCSP Board by Marathon County. Dr. Benson used to work at NCHC and is a locally practicing Psychologist. Dr. Benson will be appointed to the Quality Committee.

With Dr. Penniman's resignation, Joanne Kelly will be appointed as Chair of the Quality Committee.

Robin Stowe was appointed by Jeff Zriny to the Executive Committee. The Bylaws require the Executive Committee to consist of the Board Chair, Vice-Chair, Secretary/Treasurer and Past-President. With Ron Nye leaving the board, and no other currently serving Past-Presidents on the Board the appointment authority will be delegated to the normal appointment authority of the Board Chair for committee appointments. Robin's appointment ensures representation from each of the three counties on the Executive Committee.

Discussion of formal appointment of Vice-Chairs was the following appointments are made:

- Randy Balk as Vice-Chair of the Finance, Personnel & Property Committee
- Greta Rusch as Vice-Chair of the Human Services Operations Committee
- Bill Metter as Vice-Chair of the Nursing Home Operations Committee
- Ben Bliven as Vice-Chair of the Quality Committee

Other appointments:

Margaret Donnelly has been appointed as a non-board committee member to the Nursing Home Operations Committee. She is currently the Vice President of Post-Acute Care at Aspirus. The Nursing Home Operations Committee is also seeking a former family member to join the Committee as a non-board member.

Jeff Zriny will announce the appointments for approval at the Board meeting.

### Board Retreat

The Committee discussed potential dates for a retreat and determined it would be best to hold on organizing a retreat for now. The Board should prepare to have some potentially longer meetings or special meetings in the months to come.

### CEO Report

- Open House is on June 9<sup>th</sup>. Recommendation was to present it as an annual meeting and request County's to support per diems for the meeting for County Board members.
- Dr. Black response and follow-up action was reported.
- Pharmacy audit will begin in June, expect a report by the end of June.
- Priority Based Budgeting initiative with the County was overviewed.

### Agenda for 4/28/16 Board meeting

- Collaborative Care Model
- 5-Year Capital Plan
- LeadingChoice Network Agreement

### Future agenda items for committee consideration

No items were requested.

**Motion** by Jean Burgener to adjourn, seconded by Robin Stowe, motion carried.

CRITERIA FOR EVALUATING OPTIONS RELATED TO MARATHON COUNTY'S  
FUTURE PARTICIPATION IN NORTH CENTRAL HEALTH CARE

-- 2<sup>nd</sup> Draft --

Public Accountability – (40%) Obligation of a public enterprise entrusted with public resources to be answerable for fiscal and social responsibilities to those who have assigned such responsibilities to them. For purpose of our discussion the parties who assigned responsibilities to Marathon County Government for mental health services are the State of Wisconsin (51.42) and the residents of Marathon County.

Change Resiliency – (30%) Capacity of an organization to redirect the use of resources including human resources, budget allocations, changed policies or priorities to respond to new conditions, opportunities or respond to community demands or needs. Transparency in decision-making and planning of services which is community inclusive are indicators of customer focus and support change resiliency. Having a strong organizational culture with skilled leadership in place to support employees, as they adjust to changes in job roles, changes in service delivery, organizational structure and the types and use of technology are factors that can be considered in assessing an organization's capacity to successfully change and adapt.

Transitional Costs – (15%) Additional cost incurred as a result of changing from one form, state, activity or place to another. Delays in recovering County assets when withdrawing from the Tri-County Agreement, delays in Medicare and Medicaid reimbursements as a result of new provider certifications and re-licensing, the time and expense of negotiating new payer contracts, the cost of copying or transferring patient records are examples of transitional costs associated with withdrawing from the Tri-County Agreement and forming a new County Human Services Department.

Ongoing Costs – (15%) Changes in federal, state or private payer revenues as a result of a changed government structure. Included in this area of assessment are changes in the amount regularly spent to operate an organization for things like salaries, facilities, utilities. Factors like economies of scale or reduction of administrative duplication will be considered, as well as the long term loss of any state incentives only available to regional organizations.

Public Meeting Schedule  
NCHC Transition

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|----------------|--|
| May 23, 2016   | Task force identifies the policy question and evaluation criteria  |
| May 31, 2016   | Task force reviews the policy question and criteria  |
| June 13, 2016  | Health and Human Services Committee considers the policy question and evaluation criteria  |
| June 21, 2016  | County Board considers policy question and evaluation criteria   |
| July 11, 2016  | Morningside Consulting presents its report to the county board   |
| July 12, 2016  | Executive Committee meets with Morningside Consulting  |
| July 18, 2016  | Task force evaluates options in relation to the options identified by Morningside in rank order each in relation to the criteria |
| Aug. 8, 2016   | Health and Human Services committee considers the task force recommended rank order of options                                   |
| Aug. 10, 2016  | Executive Committee needs to prepare itself for guiding the discussion of the county board in September                          |
| Aug. 18, 2016  | Public invited to comment on the right options   |
| Sept. 20, 2016 | County Board selects an option for the future of mental health services to Marathon County                                       |