



NORTH CENTRAL COMMUNITY SERVICES PROGRAM

OFFICIAL NOTICE AND AGENDA of a meeting of the Board or a Committee

A meeting of the Finance, Personnel & Property Committee will be held at North Central Health Care – Wausau Board Room, 1100 Lake View Drive, Wausau WI 54403 at **11:00 AM, on Thursday, October 29th, 2015.**

(In addition to attendance in person at the location described above, Committee members and the public are invited to attend by telephone conference. Persons wishing to attend the meeting by phone should contact Debbie Osowski at 715-848-4405 24 hours prior to the meeting start time for further instructions.)

AGENDA

1. Call to order
2. Minutes of 09/24/2015 Finance, Personnel & Property Committee meeting
 - a. Action: approve minutes
3. September financials
 - a. Action: approve financial statements
 - b. Write-offs (report only; no action)
4. CFO Report
5. Update on hospital diversions
6. Future agendas
7. 2016 Budget presentation (joint with NCCSP Board at 11:30 a.m.)
8. Adjourn

- Action may be taken on any agenda items.
- In the event that any individuals attending this meeting may constitute a quorum of another governmental body, the existence of the quorum shall not constitute a meeting as no action by such body is contemplated.

Signed: /s/Gary Bezucha
Presiding Officer or His Designee

COPY OF NOTICE DISTRIBUTED TO:

Wausau Daily Herald Antigo Daily Journal
Tomahawk Leader Merrill Foto News
Langlade, Lincoln & Marathon County Clerk Offices

DATE: 10-23-2015 TIME: 4:00 p.m.
VIA: x FAX x MAIL BY: D. Osowski

THIS NOTICE POSTED AT:

NORTH CENTRAL HEALTH CARE
DATE: 10-23-2015 Time: 4:00 p.m.
By: D. Osowski

Any person planning to attend this meeting who needs some type of special accommodation in order to participate should call the Administrative office at 848-4405. For TDD telephone service, call 845-4928.

**NORTH CENTRAL COMMUNITY SERVICES PROGRAM
FINANCE, PERSONNEL & PROPERTY COMMITTEE
MEETING MINUTES**

September 24, 2015

11:00 a.m.

NCHC – Wausau Campus

Present:

X	Ron Nye	X	Jeff Zriny	X	Lee Olkowski
X	Bob Weaver	X	John Robinson		

Also Present: Gary Bezucha, Brenda Glodowski, Michael Loy, Debbie Osowski

The meeting was called to order 11:01 AM, roll call taken, and a quorum noted.

Minutes

Motion/second, Zriny/Weaver, to approve the minutes of the 8/27/15 Finance, Personnel & Property Committee meeting. Motion carried.

Financials

- The month of August showed a loss of \$386,000. There was a back payment of \$169,000 for the previous Community Support Program location and a back audit adjustment of around \$250,000 for worker's compensation premium. The audit adjustment occurs 6 months after the year end. 2015 is looking good so far. Have made an emphasis in worker's comp this past year which has had a positive impact on outcomes to date.
- Through August the organization shows an overall gain of \$762,495.
- Revenues:
 - Nursing home revenues exceeded budget for the month. The census hit target of 213. Medicare is slightly below target.
 - Hospital census averaged 14 in August and September average is at 15. Nursing home census was at 213 in August but is going down in September with a current average of 205. Medicare census is at 13 (lowest in years).
 - Have been selectively taking admissions due to staffing crisis in the nursing home.
- Expenses:
 - State institute expenses are exceeding budget targets.
 - ~ Committee members requested more detailed information on the use of the state institutes and other county location such as Trempealeau including who and why individuals are there, how many are placed, etc.
 - Human Services Operations expenses are down due to not being fully staffed.
 - Expenses overall were up in August by over \$300,000 mostly related to the back payment and worker's comp audit.

- Expenses in nursing home are high and feel they will stay high while work is being done to stabilize activity, for the recruitment of CNA's, the utilization of contracted staff for interim administrator and DON.
- So far in September health insurance is low. Anticipate high expenses for the next few months due to temporary staff in IT with ICD 10 beginning October 1, continuing to work through aging process and billing process, as well as helping with the cash application. Will continue to monitor.
- Pay and mandatory overtime have been issues in the nursing home during staffing shortages. We are
 - ~ working closely with NTC on a daily basis to create opportunities for individuals to participate in the CNA program with guaranteed full-time employment at NCHC,
 - ~ emphasizing that NCHC wages and benefit packages are better than the competition,
 - ~ implementing a new scheduling process for CNA's in an effort to reduce mandatory stay-overs, staff burn out, etc.,
 - ~ promoting positive reinforcement and that employees are valued,
 - ~ Overcoming the negative message of City Pages as it is not helping to promote a positive image of NCHC which impacts our pool of candidates.

Motion/second, Robinson/Zriny to approve the August financial statements. Motion carried.

Write-off's

- Saw a higher volume in August and anticipate a large number again in September.
- Continue to work on getting the aging off the system, improving the billing system, and creating more meaningful reports.
- With ICD 10 beginning Oct. 1 we anticipate the first billing in November may slow down billing (also a nation-wide prediction). ICD 10 is a new diagnoses related coding system (International Classification of Disease). This new system significantly increases the number of codes to learn and use – more detailed.

CFO Report

- IT vendor is focusing on ICD 10 which slows down progress on billing and clinical items.
- Staff doing excellent job getting bills out and manually billing when necessary.
- We continue to run into an issue getting cash applied as it is a tedious process and it has been difficult to get the vendor to speed up the process.
- Days in Accounts Receivable continue to improve.

2016 Health Plans

- Consortium has not progressed to where they wanted, however all participants have benefited i.e. UMR administrative fees have remained flat; stop loss has only increase 11%, payers want to keep our business, and working on multi-year plans and to avoid the Cadillac cost in 2018.

- Changes this year offer viable options: lower costs, easier to understand, more affordable for employees, employer expenses should decrease 6-9% as well as employee expenses in contributions and out of pocket, HSA will be offered, etc.

2016 Budget

- Pursuing status quo budget.
- Committee requested a special meeting in approximately two weeks to review the 2016 budget. Would like to be able to review actual census, trends, costs for out of county placements, etc.

Future agenda items

- Statistics related to inpatient
- Options relative to utilization of state institutions

Motion/second, Robinson/Zriny, to adjourn the meeting at 12:01 p.m. Motion carried.

dko



MEMO

TO: North Central Health Care Finance Committee
FROM: Brenda Glodowski
DATE: October 23, 2015
RE: Attached Financials

Attached please find a copy of the September Financial Statements for your review. To assist you in your review, the following information is provided:

BALANCE SHEET

Cash continues to remain strong. Accounts Receivable continues to be monitored and remain a priority.

STATEMENT OF REVENUE AND EXPENSES

The month of September shows a loss of (\$188,447) compared to the budgeted loss of (\$687), resulting in a negative variance of (\$187,761).

The hospital remains busy with a census averaging 15 patients per day, compared to the target of 13. The nursing home census averaged 209 per day, compared to the target of 213. The Medicare census averaged just under 17 per day, with the target of 26. This is the lowest average Medicare census this year. October's Medicare census is showing improvement. Inpatient areas remain below target.

Overall expenses exceeded budget targets. Salaries are still below budget targets, but the gap has narrowed compared to the first half of the year. Benefits were also below target. The state institutes continue to exceed budget targets. Contracted salaries also continue to be high while working on filling internal positions.

Through September, the organization shows an overall gain of \$574,047 compared to the targeted gain of \$143,069. This is a positive variance of \$430,979.

If you have any questions please feel free to contact me.

**NORTH CENTRAL HEALTH CARE
COMBINING STATEMENT OF NET ASSETS
SEPTEMBER 2015**

	51.42/.437 <u>PROGRAM</u>	NURSING <u>HOME</u>	<u>TOTAL</u>	TOTAL <u>30-Sep-14</u>
CURRENT ASSETS:				
CASH AND EQUIVALENTS	7,223,571	10,530	7,234,101	5,921,842
SHORT-TERM INVESTMENTS	9,300,000		9,300,000	6,703,831
CASH FOR APPROVED CAPITAL PURCHASES	1,747,239	385,412	2,132,651	1,596,170
DONATED FUNDS	129,904		129,904	153,552
ACCOUNTS RECEIVABLE:				
PATIENT (NET)	3,142,817	3,847,400	6,990,216	7,210,815
STATE GRANTS	113,647		113,647	126,096
OTHER	358,895		358,895	345,457
APPROPRIATIONS RECEIVABLE	34,586		34,586	2,094,580
AMOUNTS RECEIVABLE FROM				
THIRD-PARTY REIMBURSEMENT PROGRAMS	444,500	402,589	847,089	1,080,044
INVENTORY	16,920	256,902	273,822	331,005
OTHER	<u>352,883</u>	<u>64,904</u>	<u>417,787</u>	<u>584,201</u>
TOTAL CURRENT ASSETS	<u>22,864,962</u>	<u>4,967,736</u>	<u>27,832,698</u>	<u>26,147,593</u>
CAPITAL ASSETS				
CAPITAL ASSETS	30,567,818	14,697,546	45,265,364	43,017,503
ACCUMULATED DEPRECIATION	<u>(22,692,833)</u>	<u>(10,872,696)</u>	<u>(33,565,528)</u>	<u>(31,910,102)</u>
CAPITAL ASSETS - NET	<u>7,874,985</u>	<u>3,824,850</u>	<u>11,699,835</u>	<u>11,107,401</u>
OTHER ASSETS - DEFERRED CHARGES	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
RESTRICTED ASSETS - PATIENT TRUST FUNDS	<u>21,465</u>	<u>31,756</u>	<u>53,221</u>	<u>201,634</u>
TOTAL ASSETS	<u>30,761,413</u>	<u>8,824,342</u>	<u>39,585,754</u>	<u>37,456,627</u>

**NORTH CENTRAL HEALTH CARE
COMBINING STATEMENT OF NET ASSETS
SEPTEMBER 2015**

	51.42/.437 <u>PROGRAM</u>	NURSING <u>HOME</u>	<u>TOTAL</u>	TOTAL <u>30-Sep-14</u>
CURRENT LIABILITIES:				
ACCOUNTS PAYABLE	4,180,544	0	4,180,544	3,711,311
THIRD PARTY PAYABLE	455,214	0	455,214	588,860
APPROPRIATIONS ADVANCES	0	0	0	0
ACCRUED LIABILITIES:				
SALARIES & RETIREMENT	1,770,009	0	1,770,009	1,752,199
PAYROLL TAXES AND WITHHOLDING	206,516	0	206,516	216,339
COMPENSATED ABSENCES	1,467,350	0	1,467,350	1,529,633
OTHER PAYABLES	72,806	0	72,806	265,215
DEFERRED REVENUE - STATE GRANTS	<u>218,871</u>	<u>0</u>	<u>218,871</u>	<u>188,325</u>
TOTAL CURRENT LIABILITIES	<u>8,371,310</u>	<u>0</u>	<u>8,371,310</u>	<u>8,251,882</u>
PATIENT TRUST FUNDS	<u>21,465</u>	<u>31,756</u>	<u>53,221</u>	<u>201,414</u>
NET ASSETS:				
INVESTED IN CAPITAL ASSETS	7,874,985	3,824,850	11,699,835	11,107,401
UNRESTRICTED	13,531,904	5,355,437	18,887,341	17,549,607
OPERATING INCOME(LOSS)	<u>961,748</u>	<u>(387,700)</u>	<u>574,048</u>	<u>346,322</u>
TOTAL NET ASSETS	<u>22,368,638</u>	<u>8,792,587</u>	<u>31,161,225</u>	<u>29,003,331</u>
TOTAL LIABILITIES AND NET ASSETS	<u>30,761,413</u>	<u>8,824,343</u>	<u>39,585,754</u>	<u>37,456,627</u>

**NORTH CENTRAL HEALTH CARE
COMBINING STATEMENT OF REVENUES AND EXPENSES
FOR PERIOD ENDING SEPTEMBER 30, 2015**

TOTAL	CURRENT MONTH <u>ACTUAL</u>	CURRENT MONTH <u>BUDGET</u>	CURRENT MONTH <u>VARIANCE</u>	YTD <u>ACTUAL</u>	YTD <u>BUDGET</u>	YTD <u>VARIANCE</u>
REVENUE						
Net Patient Service Revenue	<u>\$3,758,012</u>	<u>\$3,428,589</u>	<u>\$329,423</u>	<u>\$31,147,537</u>	<u>\$31,045,546</u>	<u>\$101,991</u>
OTHER REVENUE						
State Match / Addendum	325,060	325,120	(59)	2,925,542	2,926,077	(535)
Grant Revenue	224,607	183,990	40,617	1,761,215	1,656,276	104,939
County Appropriations - Net	736,232	730,192	6,040	6,626,092	6,571,729	54,363
Departmental and Other Revenue	<u>41,090</u>	<u>180,658</u>	<u>(139,568)</u>	<u>1,456,954</u>	<u>1,625,925</u>	<u>(168,971)</u>
Total Other Revenue	<u>1,326,990</u>	<u>1,419,960</u>	<u>(92,970)</u>	<u>12,769,803</u>	<u>12,780,006</u>	<u>(10,204)</u>
TOTAL REVENUE	5,085,001	4,848,550	236,452	43,917,340	43,825,552	91,787
EXPENSES						
Direct Expenses	4,026,208	3,455,955	570,254	32,219,998	31,071,046	1,148,952
Indirect Expenses	<u>1,254,963</u>	<u>1,400,782</u>	<u>(145,819)</u>	<u>11,220,488</u>	<u>12,678,937</u>	<u>(1,458,449)</u>
Total Expenses	<u>5,281,171</u>	<u>4,856,736</u>	<u>424,435</u>	<u>43,440,486</u>	<u>43,749,983</u>	<u>(309,498)</u>
Operating Income (Loss)	<u>(196,170)</u>	<u>(8,187)</u>	<u>(187,983)</u>	<u>476,854</u>	<u>75,569</u>	<u>401,285</u>
Nonoperating Gains (Losses):						
Interest Income	7,106	7,500	(394)	56,883	67,500	(10,617)
Donations and Gifts	617	0	617	37,310	0	37,310
Gain / (Loss) on Disposal of Assets	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,000</u>	<u>0</u>	<u>3,000</u>
Total Nonoperating Gains / (Losses)	<u>7,722</u>	<u>7,500</u>	<u>222</u>	<u>97,193</u>	<u>67,500</u>	<u>29,693</u>
Operating Income / (Loss)	<u>(\$188,447)</u>	<u>(\$687)</u>	<u>(\$187,761)</u>	<u>\$574,047</u>	<u>\$143,069</u>	<u>\$430,979</u>

**NORTH CENTRAL HEALTH CARE
COMBINING STATEMENT OF REVENUES AND EXPENSES
FOR PERIOD ENDING SEPTEMBER 30, 2015**

51.42/.437 PROGRAMS	CURRENT MONTH ACTUAL	CURRENT MONTH BUDGET	CURRENT MONTH VARIANCE	YTD ACTUAL	YTD BUDGET	YTD VARIANCE
REVENUE						
Net Patient Service Revenue	<u>\$1,769,866</u>	<u>\$1,430,848</u>	<u>\$339,019</u>	<u>\$13,109,530</u>	<u>\$12,934,050</u>	<u>\$175,480</u>
OTHER REVENUE						
State Match / Addendum	325,060	325,120	(59)	2,925,542	2,926,077	(535)
Grant Revenue	224,607	183,990	40,617	1,761,215	1,656,276	104,939
County Appropriations - Net	594,566	588,525	6,041	5,351,097	5,296,729	54,368
Departmental and Other Revenue	<u>67,003</u>	<u>145,825</u>	<u>(78,822)</u>	<u>1,126,062</u>	<u>1,312,426</u>	<u>(186,364)</u>
 Total Other Revenue	 <u>1,211,237</u>	 <u>1,243,460</u>	 <u>(32,223)</u>	 <u>11,163,916</u>	 <u>11,191,507</u>	 <u>(27,592)</u>
TOTAL REVENUE	2,981,103	2,674,308	306,795	24,273,446	24,125,557	147,889
 EXPENSES						
Direct Expenses	2,189,629	1,908,734	280,895	17,688,993	17,090,653	598,340
Indirect Expenses	<u>673,677</u>	<u>771,745</u>	<u>(98,068)</u>	<u>5,714,252</u>	<u>6,985,319</u>	<u>(1,271,067)</u>
 Total Expenses	 <u>2,863,306</u>	 <u>2,680,479</u>	 <u>182,826</u>	 <u>23,403,245</u>	 <u>24,075,972</u>	 <u>(672,727)</u>
 Operating Income (Loss)	 <u>117,797</u>	 <u>(6,172)</u>	 <u>123,969</u>	 <u>870,201</u>	 <u>49,585</u>	 <u>820,616</u>
 Nonoperating Gains (Losses):						
Interest Income	7,106	7,500	(394)	56,883	67,500	(10,617)
Donations and Gifts	245	0	245	31,664	0	31,664
Gain / (Loss) on Disposal of Assets	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,000</u>	<u>0</u>	<u>3,000</u>
 Total Nonoperating Gains / (Losses)	 <u>7,350</u>	 <u>7,500</u>	 <u>(150)</u>	 <u>91,547</u>	 <u>67,500</u>	 <u>24,047</u>
 Operating Income / (Loss)	 <u>\$125,147</u>	 <u>\$1,328</u>	 <u>\$123,819</u>	 <u>\$961,748</u>	 <u>\$117,085</u>	 <u>\$844,663</u>

NORTH CENTRAL HEALTH CARE
COMBINING STATEMENT OF REVENUES AND EXPENSES
FOR PERIOD ENDING SEPTEMBER 30, 2015

NURSING HOME	CURRENT MONTH ACTUAL	CURRENT MONTH BUDGET	CURRENT MONTH VARIANCE	YTD ACTUAL	YTD BUDGET	YTD VARIANCE
REVENUE						
Net Patient Service Revenue	<u>\$1,988,145</u>	<u>\$1,997,741</u>	<u>(\$9,596)</u>	<u>\$18,038,007</u>	<u>\$18,111,496</u>	<u>(\$73,489)</u>
OTHER REVENUE						
County Appropriations - Net	141,666	141,667	(1)	1,274,995	1,275,000	(5)
Departmental and Other Revenue	<u>(25,913)</u>	<u>34,833</u>	<u>(60,746)</u>	<u>330,892</u>	<u>313,499</u>	<u>17,393</u>
Total Other Revenue	<u>115,753</u>	<u>176,500</u>	<u>(60,747)</u>	<u>1,605,887</u>	<u>1,588,499</u>	<u>17,388</u>
TOTAL REVENUE	2,103,897	2,174,241	(70,343)	19,643,894	19,699,995	(56,101)
EXPENSES						
Direct Expenses	1,836,579	1,547,220	289,359	14,531,005	13,980,393	550,612
Indirect Expenses	<u>581,286</u>	<u>629,037</u>	<u>(47,750)</u>	<u>5,506,236</u>	<u>5,693,618</u>	<u>(187,382)</u>
Total Expenses	<u>2,417,865</u>	<u>2,176,257</u>	<u>241,608</u>	<u>20,037,241</u>	<u>19,674,011</u>	<u>363,230</u>
Operating Income (Loss)	<u>(313,968)</u>	<u>(2,016)</u>	<u>(311,951)</u>	<u>(393,347)</u>	<u>25,984</u>	<u>(419,331)</u>
Nonoperating Gains (Losses):						
Interest Income	0	0	0	0	0	0
Donations and Gifts	372	0	372	5,646	0	5,646
Gain / (Loss) on Disposal of Assets	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Nonoperating Gains / (Losses)	<u>372</u>	<u>0</u>	<u>372</u>	<u>5,646</u>	<u>0</u>	<u>5,646</u>
Operating Income / (Loss)	<u>(\$313,596)</u>	<u>(\$2,016)</u>	<u>(\$311,580)</u>	<u>(\$387,700)</u>	<u>\$25,984</u>	<u>(\$413,684)</u>

NORTH CENTRAL HEALTH CARE
REPORT ON AVAILABILITY OF FUNDS
September 30, 2015

BANK	LENGTH	MATURITY DATE	INTEREST RATE	AMOUNT
Abby Bank	365 Days	10/29/2015	0.55%	\$500,000
People's State Bank	365 Days	10/30/2015	0.50%	\$500,000
River Valley Bank	365 Days	12/27/2015	0.50%	\$500,000
CoVantage Credit Union	365 Days	12/28/2015	0.599%	\$300,000
Abby Bank	365 Days	12/30/2015	0.55%	\$500,000
Abby Bank	183 Days	01/05/2016	0.65%	\$500,000
People's State Bank	365 Days	02/28/2016	0.45%	\$250,000
Abby Bank	365 Days	03/15/2016	0.65%	\$400,000
People's State Bank	365 Days	04/29/2016	0.50%	\$350,000
People's State Bank	365 Days	04/30/2016	0.50%	\$500,000
Abby Bank	365 Days	05/03/2016	0.50%	\$500,000
BMO Harris	395 Days	05/28/2016	0.30%	\$500,000
Abby Bank	365 Days	07/19/2016	0.75%	\$500,000
People's State Bank	365 Days	08/21/2016	0.50%	\$500,000
BMO Harris	395 Days	08/26/2016	0.50%	\$500,000
Abby Bank	365 Days	08/29/2016	0.75%	\$500,000
Abby Bank	456 Days	09/01/2016	0.95%	\$500,000
CoVantage Credit Union	456 Days	09/01/2016	1.00%	\$500,000
Abby Bank	730 Days	02/25/2017	0.80%	\$500,000
CoVantage Credit Union	578 Days	05/07/2017	1.05%	\$500,000
TOTAL FUNDS AVAILABLE				\$9,300,000
WEIGHTED AVERAGE	301.18 Days		0.495% INTEREST	

NCHC-DONATED FUNDS**Balance Sheet**

As of September 30, 2015

ASSETS**Current Assets****Checking/Savings****CHECKING ACCOUNT**

Adult Day Services	4,680.38
Adventure Camp	758.41
AODA Day Services	-754.62
Birth to 3 Program	2,035.00
Clubhouse	1,359.82
Community Services - M/H	1,360.68
CSP	-492.15
Fishing Without Boundries	2,663.00
General Donated Funds	70,714.45
Housing - DD Services	1,370.47
Langlade HCC	2,666.50
Legacies by the Lake	
Music in Memory	1,848.25
Legacies by the Lake - Other	3,973.93
Total Legacies by the Lake	5,822.18
Lincoln County CSP	-175.00
Marathon Cty Suicide Prev Task	7,084.77
National Suicide Lifeline Stipe	3,176.37
Northern Valley West	1,966.00
Northwoods Alliance	8,752.92
Nursing Home - General Fund	2,873.64
Outpatient Services - Marathon	101.08
Pool	10,561.07
Prevent Suicide Langlade Co.	1,543.55
Suicide Prevention Walk	1,250.00
United Way	435.05

Total CHECKING ACCOUNT	<u>129,753.57</u>
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Total Checking/Savings	<u>129,753.57</u>
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Accounts Receivable

Accounts Receivable	16.00
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Total Accounts Receivable	<u>16.00</u>
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Total Current Assets	<u>129,769.57</u>
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TOTAL ASSETS	<u>129,769.57</u>
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LIABILITIES & EQUITY**Equity**

Opening Bal Equity	123,523.75
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Retained Earnings	59,745.02
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Net Income	-53,499.20
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Total Equity	<u>129,769.57</u>
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TOTAL LIABILITIES & EQUITY	<u>129,769.57</u>
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North Central Health Care Budget Revenue/Expense Report

Month Ending September 30, 2015

ACCOUNT DESCRIPTION	CURRENT MONTH ACTUAL	CURRENT MONTH BUDGET	YTD ACTUAL	YTD BUDGET	DIFFERENCE
<u>REVENUE:</u>					
TOTAL NET REVENUE	5,085,001	4,848,550	43,917,340	43,825,552	91,787
<u>EXPENSES:</u>					
Salaries and Wages	2,367,309	2,408,771	20,601,301	21,686,651	(1,085,350)
Fringe Benefits	894,369	980,530	8,065,550	8,827,913	(762,363)
Departments Supplies	718,883	432,217	4,768,503	3,883,450	885,053
Purchased Services	444,608	273,725	2,931,718	2,504,525	427,193
Utilitites/Maintenance Agreements	381,777	312,644	2,871,827	2,807,798	64,029
Personal Development/Travel	50,774	40,350	309,985	363,150	(53,165)
Other Operating Expenses	100,843	172,988	1,159,725	1,556,895	(397,170)
Insurance	45,381	48,258	385,570	434,325	(48,755)
Depreciation & Amortization	137,337	137,253	1,277,695	1,235,276	42,419
Client Purchased Services	<u>139,890</u>	<u>50,000</u>	<u>1,068,612</u>	<u>450,000</u>	<u>618,612</u>
TOTAL EXPENSES	5,281,170	4,856,736	43,440,485	43,749,982	(309,498)
EXCESS REVENUE (EXPENSE)	(196,170)	(8,187)	476,854	75,569	401,285

**North Central Health Care
Write-Off Summary
September 2015**

	<u>Current Month</u>	<u>Current Year To Date</u>	<u>Prior Year To Date</u>
<i>Inpatient:</i>			
Administrative Write-Off	\$25,214	\$73,054	\$17,130
Bad Debt	\$0	\$1,718	\$3,310
<i>Outpatient:</i>			
Administrative Write-Off	\$25,993	\$89,993	\$80,026
Bad Debt	\$56	\$2,371	\$19,449
<i>Nursing Home:</i>			
Daily Services:			
Administrative Write-Off	\$8,026	\$31,173	\$19,982
Bad Debt	\$10,037	\$25,520	\$22,967
Ancillary Services:			
Administrative Write-Off	\$6,077	\$49,818	\$16,986
Bad Debt	\$456	\$576	\$21,579
<i>Pharmacy:</i>			
Administrative Write-Off	\$0	\$0	\$0
Bad Debt	\$0	\$0	\$0
Total - Administrative Write-Off	\$65,310.28	\$244,038.55	\$134,124.00
Total - Bad Debt	\$10,548.64	\$30,183.78	\$67,305.00

**North Central Health Care
2015 Patient Days**

<u>Month</u>		<u>Budget</u>	<u>Actual</u>	<u>Variance</u>	<u>Budgeted Occupancy</u>	<u>Actual Occupancy</u>
January	Nursing Home	6,603	6,500	(103)	88.75%	87.37%
	Hospital	403	403	0	81.25%	81.25%
February	Nursing Home	5,964	6,007	43	88.75%	89.39%
	Hospital	364	446	82	81.25%	99.55%
March	Nursing Home	6,603	6,607	4	88.75%	88.80%
	Hospital	403	439	36	81.25%	88.51%
April	Nursing Home	6,390	6,162	(228)	88.75%	85.58%
	Hospital	390	403	13	81.25%	83.96%
May	Nursing Home	6,603	6,301	(302)	88.75%	84.69%
	Hospital	403	440	37	81.25%	88.71%
June	Nursing Home	6,390	6,115	(275)	88.75%	84.93%
	Hospital	390	420	30	81.25%	87.50%
July	Nursing Home	6,603	6,380	(223)	88.75%	85.75%
	Hospital	403	428	25	81.25%	86.29%
August	Nursing Home	6,603	6,604	1	88.75%	88.76%
	Hospital	403	436	33	81.25%	87.90%
September	Nursing Home	6,390	6,257	(133)	88.75%	86.90%
	Hospital	390	455	65	81.25%	94.79%
October	Nursing Home					
	Hospital					
November	Nursing Home					
	Hospital					
December	Nursing Home					
	Hospital					

North Central Health Care
Finance Committee-Analysis
Calendar Year: 2015

	Target	January	February	March	April	May	June	July	August	September	October	November	December	YTD
Days Cash On Hand:														
Invested	70	61	62	62	60	61	62	60	58	53				59
Operating		48	36	33	47	46	46	40	31	41				45
Total		109	98	95	107	107	108	100	89	94				104
Average Daily Census:														
Nursing Home	213	210	215	213	205	203	204	206	213	209				209
Hospital	13	13	16	14	13	14	14	14	14	15				14
Days in Accounts Receivable:**	55-60 days	80	79	75	72	71	67	67	66	63				66
Direct Expense/Gross Patient Revenue**	55%-59%	61%	51%	59%	62%	65%	60%	65%	69%	65%				61%
Write Offs**	.5%-.6%	0.18%	0.27%	0.32%	0.16%	0.59%	0.42%	0.46%	1.20%	1.30%				0.56%
Excess Revenue (Expense):														
Actual		\$10,895	\$590,281	\$28,969	\$107,200	\$287,468	\$550,567	(\$427,189)	(\$385,696)	(\$188,447)				\$574,048
Budget		\$56,970	\$117,322	(\$12,015)	\$57,582	(\$82,354)	\$62,582	(\$9,938)	(\$46,385)	(\$687)				\$143,072
Prior Year-Actual		\$124,183	\$12,296	\$31,615	(\$294,589)	(\$17,820)	\$258,622	(\$46,087)	\$41,912	\$236,191				\$346,323

**Dash Board Outcomes



North Central Health Care

Person centered. Outcome focused.

2016 Proposed Budget

October 29, 2015



North Central Health Care

2016 Proposed Budget

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North Central Health Care

Person centered. Outcome focused.

Review of the 2016 Proposed Budget October 29, 2015

North Central Health Care continues to be committed to supporting a budget that provides accountability for efficient use of funding while continuing to provide quality services. The 2016 proposed budget reflects an increase of 3.71% compared to the 2015 budget. The proposed budget does not reflect significant changes to the services provided, but there are changes included to maintain current operations. Assumptions and additional information are outlined in the following:

Revenue:

The overall revenues reflected in 2016 are comparable to the actual activity during 2015. Revenues have been a struggle in some areas during 2015, which have been factored in when projecting revenue for 2016. The nursing home continues to see a decline in census, as was anticipated in an earlier report prepared by Wipfli. The 2016 budget projects an average census of 210 per day, which is a decrease compared to the 2015 budget of 213 per day. The nursing home Medicare census has also been declining and this is factored in. The 2016 budget projects this to be at 23 per day; the 2015 budget is 26 per day. There is not a self-pay rate increase included for the nursing home as the current rates are a bit high compared to other nursing homes in the area. The Medicare rates are projected to increase 1.5%. The Medicaid rates do improve due to the case mix index increasing. There is an increase in the overall rehab revenue due to anticipated improved revenue with the change in the rehab vendor.

The hospital increases from 13 patients per day in the 2015 budget to 14 per day in the 2016 budget. The hospital has been consistent with higher than targeted volumes for the past few years, so this is the area with the most significant revenue changes. In addition to an increase in volume, there has been an improved shift in payer mix as well an increase in the Medicaid rate. Outpatient and Community Treatment have established billable targets per FTE. The Clubhouse revenue increases by \$60,000 as this program continues on the 5 year track of eliminating levy. The increase in revenue is from philanthropy. 2016 is year 4 of this transition.

The Base County allocation remains consistent with prior years. There are a few changes with grants, but overall, the impact is not significant. Tax levy for Marathon County remains consistent with 2015. Lincoln and Langlade county tax levy's do increase by \$26,000 each due to a requested increase for crisis services. Langlade county tax levy shows an additional increase of \$37,600 for potential additional services for the jail. There is an increase in expense for the same amount. Langlade County has not determined at this time if these changes will be requested, but have requested to continue to review. There is an increase in other revenue for Marathon County of \$475,000 for additional services for the mental health system. These funds have not been committed yet by Marathon County, but have been reserved in the event the additional mental health services continue. There are corresponding expenses included.

Expenses:

Salary and benefits continue to make up the majority of the expense budget, representing 70% of the overall expenses. There is a significant increase of 6.5%, (which is approximately \$1.9 million dollars) in the overall salary budget for 2016 compared to 2015. The 2016 proposed budget has an increase of approximately 14 FTE's compared to the 2015 budget. Just over half of these are in the nursing home. The nursing home has been struggling with maintaining adequate staff. The consultant providing interim leadership has done a review and has recommended some changes to staffing levels. These changes have been implemented. In addition, the change to the nursing assistant pay structure is included. This was approved by the Board this summer. The organization continues to be committed to increasing psychiatry services. Another psychiatrist position has been added to the 2016 budget as well as a medical assistant to provide support. The 3.0 FTE's for Marathon County jail services are included. There is an additional .60 Physical Therapist included for the Aquatic program due to increased referrals. The Birth to Three Program has converted contract time for therapy services to staff to better accommodate the timing requests of families for services. There is revenue to offset these changes. The salary budget includes a 2% salary increase that will be available for merit increases, this represents approximately \$516,000.

Overall benefits decrease in 2016 compared to 2015 of \$340,000. Health insurance is projected to decrease \$200,000 due to changes in plans. The WI retirement contribution decreases from 13.6% in 2015 to 13.2% in 2016, resulting in a decrease to the employer and employee of .2% each. The impact of this savings to the organization is \$62,000. Unemployment has been steadily decreasing for the past two years, so this decrease is reflected in the 2016 budget. This represents a \$135,000 decrease. The workmen's compensation modification factor is being projected to increase again in 2016 going from 1.22 in 2015 to 1.49 in 2016. Overall FICA and retirement amounts budgeted correlate with the changes in salaries.

The budget for the state institutes increases by \$200,000. There has been a continued increase in volume at these organizations, which is being reviewed. This is considered a soft area in this proposed budget as the 2016 budget does not reflect the level of diversions that have been occurring during 2015. Information technology contracts and maintenance agreements increase due to projected price increases.

The budget continues to include a contingency fund, but the innovation fund has not been included due to lack of funds. The contingency fund is at \$500,000.

Summary:

The focus for North Central Health Care for 2016 will be improving the patient experience as well as completion of the information technology conversion. In order for the organization to be prepared to move ahead with future requirements of reporting, the information systems need to be working smoothly. The cost of this completion is not known at this time, which may require the use of contingency funding. The viability of budgets after 2016 at status quo is not likely. Thorough planning should occur in 2016 for revenue enhancements to provide for funding so the reliance on county levy can remain consistent. The organization continues to be committed to providing quality services and remaining fiscally responsible.



North Central Health Care

2016 Revenue Budget



North Central Health Care

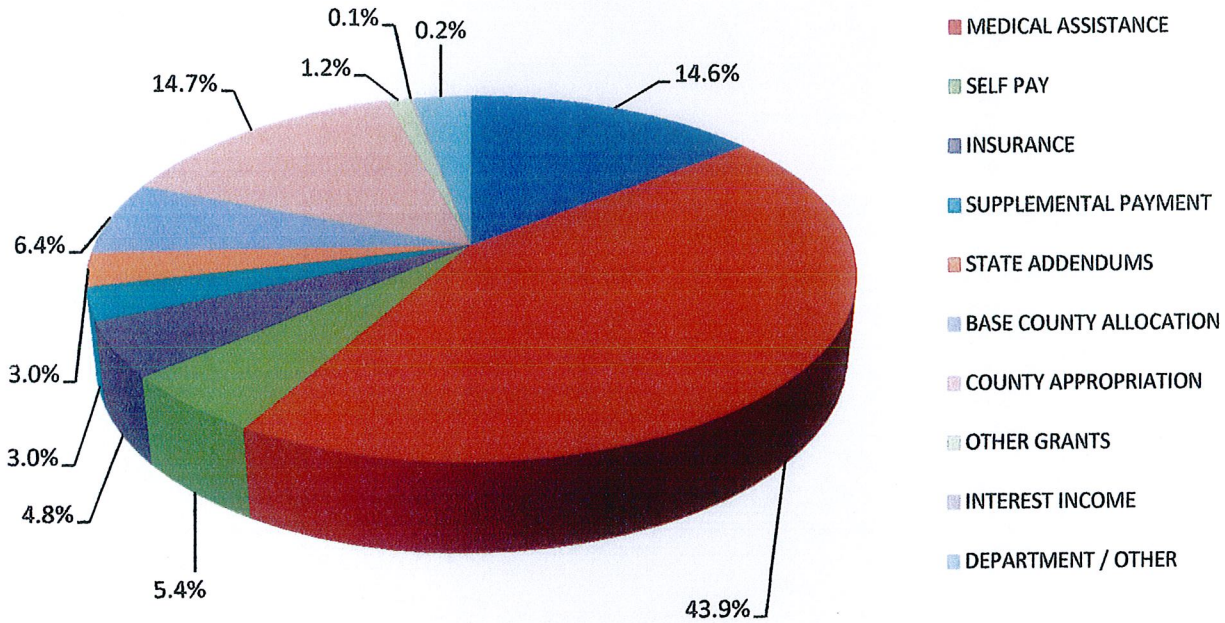
2016 Revenue Budget Budget Comparisons

Description	2011	2012	2013	2014	2015	2016	2015/2016
	Budget	Budget	Budget	Budget	Budget	Budget	% of Change
Nursing Home Gross Revenue	\$25,859,000	\$29,242,000	\$31,350,800	\$30,624,000	\$28,882,000	\$28,256,000	
Nursing Home Contractual Adj's	(\$5,056,300)	(\$7,996,000)	(\$9,759,900)	(\$8,443,000)	(\$8,536,400)	(\$7,541,000)	
Net Nursing Home Revenue	\$20,802,700	\$21,246,000	\$21,590,900	\$22,181,000	\$20,345,600	\$20,715,000	1.82%
Outpatient Gross Revenue	\$22,640,400	\$24,311,400	\$26,567,000	\$24,931,400	\$25,521,100	\$23,343,100	
Outpatient Contractual Adj's	(\$9,422,100)	(\$11,274,900)	(\$13,270,100)	(\$11,701,600)	(\$10,950,200)	(\$8,548,100)	
Net Outpatient Revenue	\$13,218,300	\$13,036,500	\$13,296,900	\$13,229,800	\$14,570,900	\$14,795,000	1.54%
Inpatient Gross Revenue	\$3,192,000	\$4,529,000	\$4,380,000	\$5,475,000	\$6,558,000	\$7,205,000	
Inpatient Contractual Adj's	(\$1,733,000)	(\$2,358,000)	(\$1,800,000)	(\$2,902,000)	(\$3,495,000)	(\$3,365,000)	
Net Inpatient Revenue	\$1,459,000	\$2,171,000	\$2,580,000	\$2,573,000	\$3,063,000	\$3,840,000	25.37%
Pharmacy Gross Revenue	\$6,332,000	\$7,493,000	\$7,980,000	\$8,717,000	\$8,768,000	\$9,652,000	
Pharmacy Contractual Adj's	(\$2,976,000)	(\$3,798,000)	(\$4,319,000)	(\$4,842,000)	(\$4,778,000)	(\$5,455,000)	
Net Pharmacy Revenue	\$3,356,000	\$3,695,000	\$3,661,000	\$3,875,000	\$3,990,000	\$4,197,000	5.19%
Net Patient Revenue	\$38,836,000	\$40,148,500	\$41,128,800	\$41,858,800	\$41,969,500	\$43,547,000	3.76%
State Addendums	\$1,199,529	\$1,235,892	\$1,584,700	\$1,570,000	\$1,763,489	\$1,804,000	2.30%
State Grant-In-Aid	\$1,409,784	\$2,854,782	\$3,622,260	\$3,900,000	\$3,901,436	\$3,901,436	0.00%
Other Grants	\$1,130,000	\$860,000	\$822,000	\$1,008,200	\$675,000	\$708,000	4.89%
County Appropriations	\$10,387,306	\$9,037,920	\$8,812,753	\$8,762,305	\$8,834,788	\$8,924,688	1.02%
Other Income	\$2,129,150	\$2,501,392	\$2,571,750	\$1,428,050	\$1,418,017	\$1,851,000	30.53%
Total Revenue	\$55,091,769	\$56,638,486	\$58,542,263	\$58,527,355	\$58,562,230	\$60,736,124	3.71%

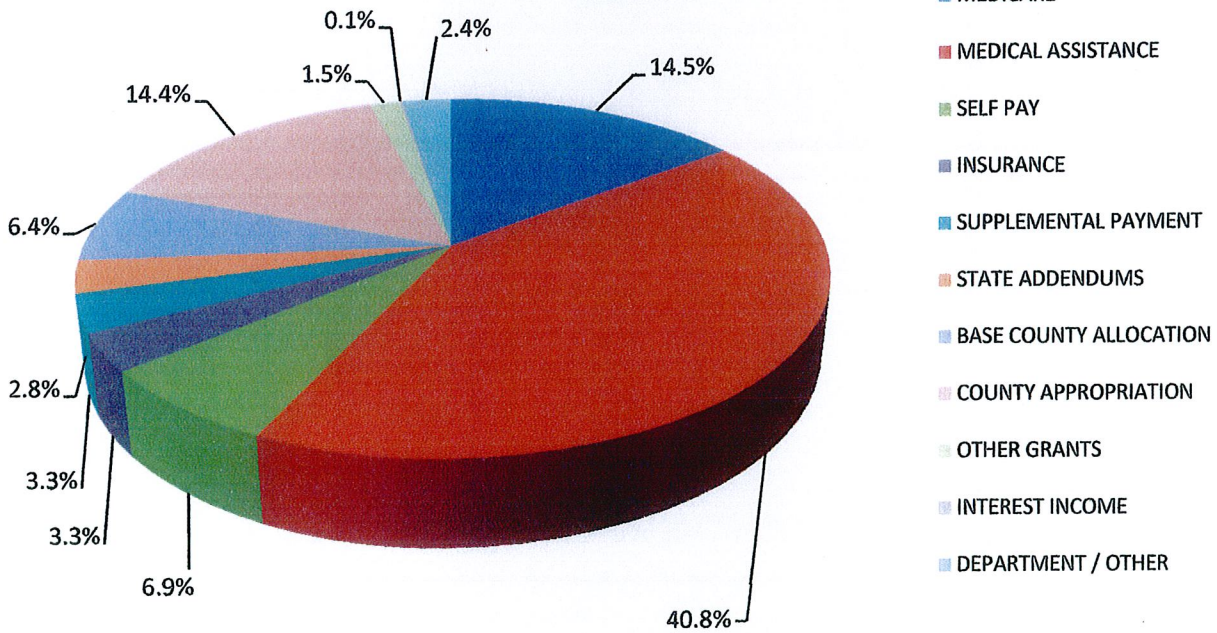
NORTH CENTRAL HEALTH CARE

COMPARISON - NET REVENUE BY PAYOR SOURCE

2016

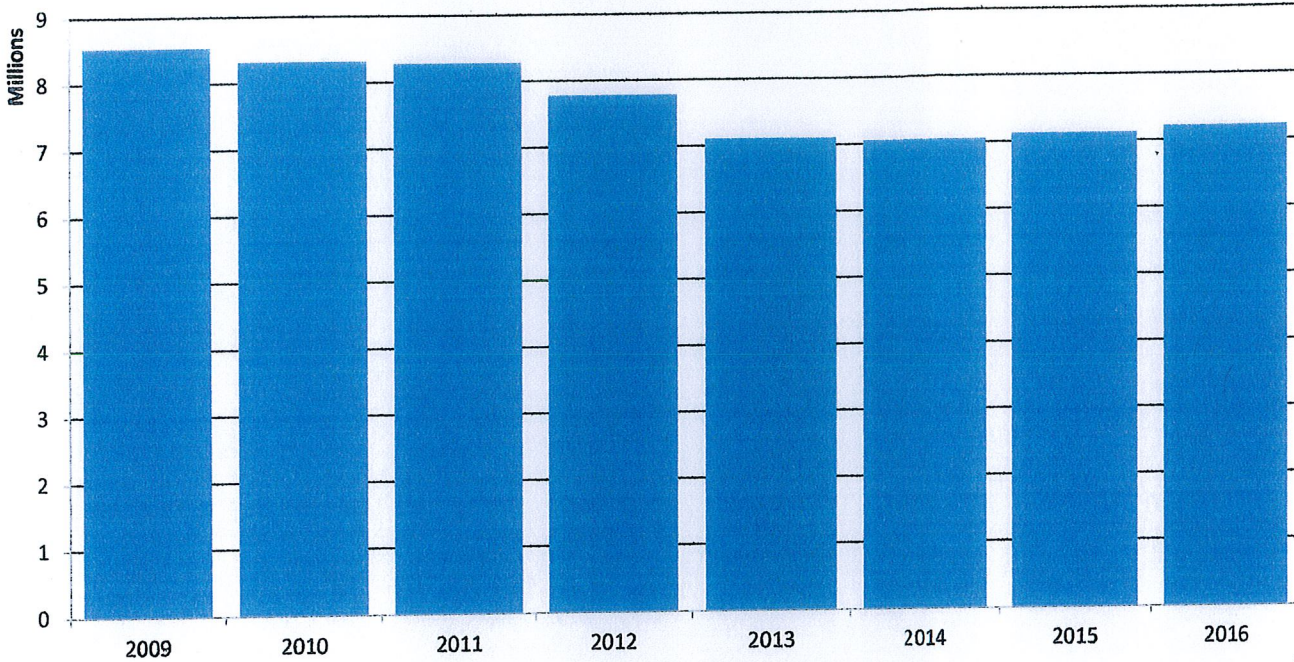


2015

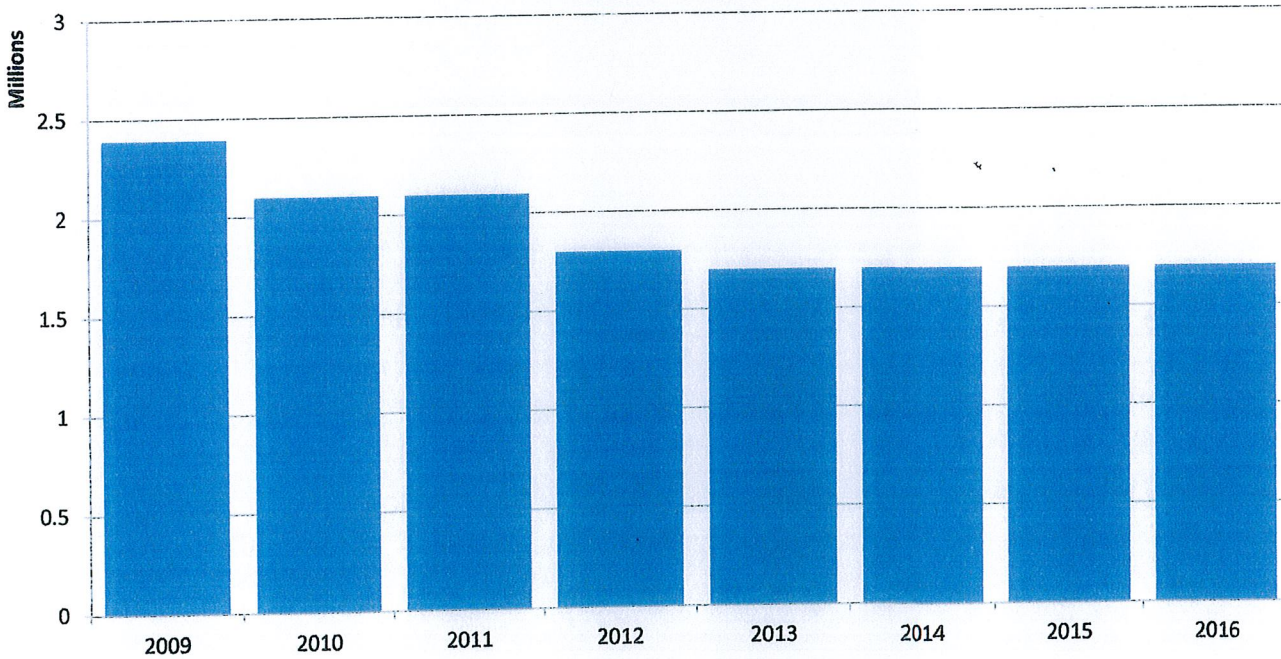


**NORTH CENTRAL HEALTH CARE
COUNTY FUNDING
FOR YEARS 2009 - 2016**

HUMAN SERVICES OPERATIONS



Nursing Home





North Central Health Care

2016 Expense Budget



North Central Health Care

2016 Expense Budget

Budget Comparisons

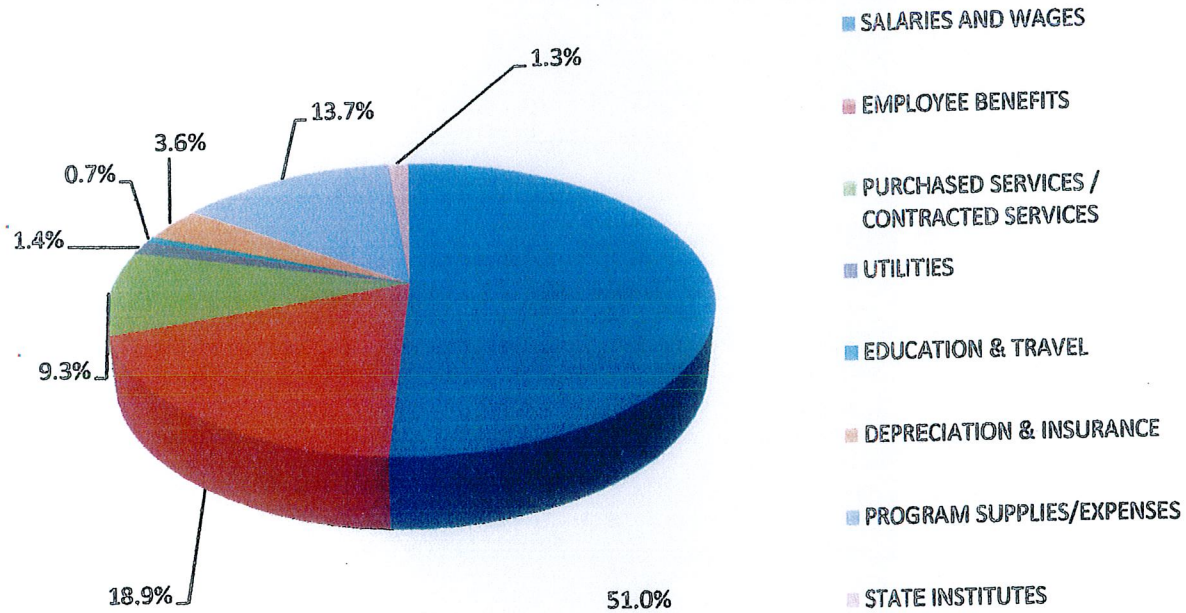
10/29/2015

2015/2016
% of
Change

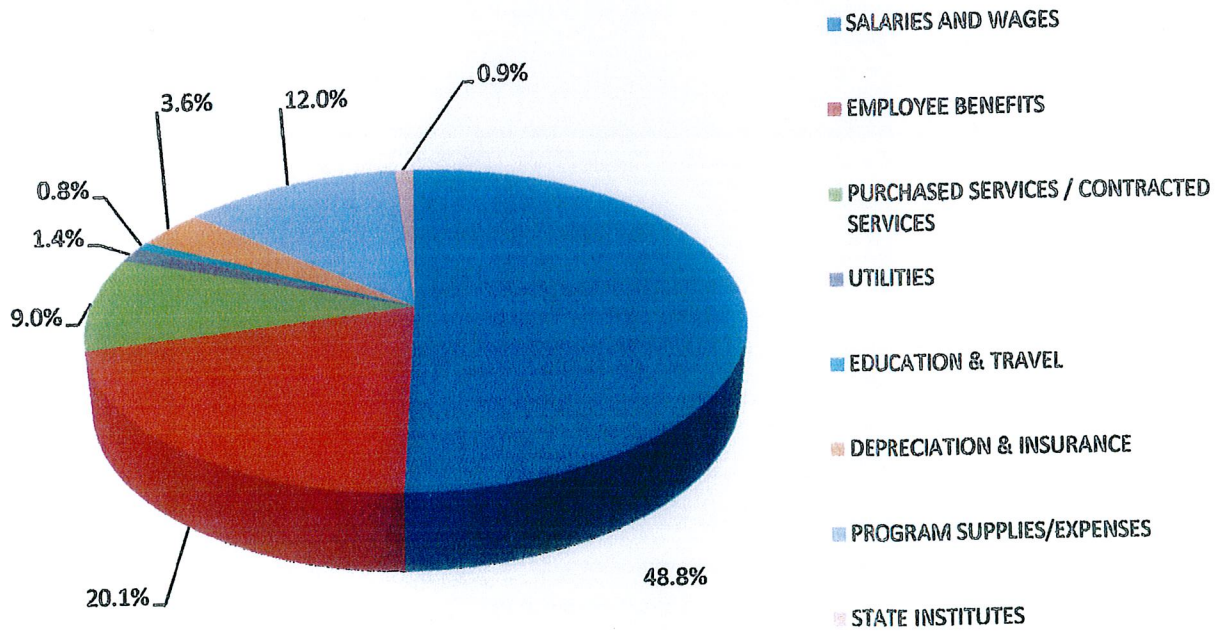
Description	2013 Budget	2014 Budget	2015 Budget	2016 Budget	
Nursing Home Gross Revenue	\$31,350,800	\$30,624,000	\$28,882,000	\$28,256,000	
Nursing Home Contractual Adj's	(\$9,759,900)	(\$8,443,000)	(\$8,536,400)	(\$7,541,000)	
Net Nursing Home Revenue	\$21,590,900	\$22,181,000	\$20,345,600	\$20,715,000	1.82%
Outpatient Gross Revenue	\$26,567,000	\$24,931,400	\$25,521,100	\$23,343,100	
Outpatient Contractual Adj's	(\$13,270,100)	(\$11,701,600)	(\$10,950,200)	(\$8,548,100)	
Net Outpatient Revenue	\$13,296,900	\$13,229,800	\$14,570,900	\$14,795,000	1.54%
Inpatient Gross Revenue	\$4,380,000	\$5,475,000	\$6,558,000	\$7,205,000	
Inpatient Contractual Adj's	(\$1,800,000)	(\$2,902,000)	(\$3,495,000)	(\$3,365,000)	
Net Inpatient Revenue	\$2,580,000	\$2,573,000	\$3,063,000	\$3,840,000	25.37%
Pharmacy Gross Revenue	\$7,980,000	\$8,717,000	\$8,768,000	\$9,652,000	
Pharmacy Contractual Adj's	(\$4,319,000)	(\$4,842,000)	(\$4,778,000)	(\$5,455,000)	
Net Pharmacy Revenue	\$3,661,000	\$3,875,000	\$3,990,000	\$4,197,000	5.19%
Net Patient Revenue	\$41,128,800	\$41,858,800	\$41,969,500	\$43,547,000	3.76%
State Addendums	\$1,584,700	\$1,570,000	\$1,763,489	\$1,804,000	2.30%
State Grant-In-Aid	\$3,622,260	\$3,900,000	\$3,901,436	\$3,901,436	0.00%
Other Grants	\$822,000	\$1,008,200	\$675,000	\$708,000	4.89%
County Appropriations	\$8,812,753	\$8,762,305	\$8,834,788	\$8,924,688	1.02%
Other Income	\$2,571,750	\$1,428,050	\$1,418,017	\$1,851,000	30.53%
Total Revenue	\$58,542,263	\$58,527,355	\$58,562,230	\$60,736,124	3.71%

NORTH CENTRAL HEALTH CARE

2016 EXPENSE BY CATEGORY



2015 EXPENSE BY CATEGORY





North Central Health Care

2016 Other Reports

Combining Statement of Revenue & Expenses

Budget by County

Budget by Program

Budget with Tax Levy

Budget by Funding

Proposed Capital



North Central Health Care
COMBINING STATEMENT OF REVENUE AND EXPENSES
FOR THE 2016 BUDGET YEAR

10/29/2015

Description	2013 Budget	2014 Budget	2015 Budget	2016 Budget	2015/2016 % of Change
Salaries and Wages	\$29,769,927	\$29,611,391	\$29,066,696	\$30,972,254	6.56%
Employee Benefits	\$11,813,000	\$12,184,000	\$11,820,000	\$11,480,000	-2.88%
Program Supplies and Expense	\$7,612,300	\$7,667,097	\$8,010,253	\$8,329,670	3.99%
Purchased and Contracted Services	\$5,591,698	\$5,102,917	\$5,500,587	\$5,643,600	2.60%
Utilities	\$843,175	\$828,800	\$935,294	\$874,850	-6.46%
Education and Travel	\$421,963	\$464,050	\$417,400	\$419,750	0.56%
Depreciation and Insurance	\$2,040,200	\$2,169,100	\$2,212,000	\$2,216,000	0.18%
State Institutes	\$450,000	\$500,000	\$600,000	\$800,000	33.33%
Total Expenses	\$58,542,263	\$58,527,355	\$58,562,230	\$60,736,124	3.71%



North Central Health Care

Budget By County 2016 Budget

10/29/2015

	2016 Budget:			2015 Budget		
	Total	Human Services Operations	Nursing Home	Total	Human Services Operations	Nursing Home
REVENUE						
Net Patient Service Revenue	\$43,547,000	\$18,635,000	\$24,912,000	\$41,969,500	\$17,633,900	\$24,335,600
Other Revenue						
State Match/Addendum	\$1,804,000	\$1,804,000		\$1,763,489	\$1,763,489	
State Grant-in-Aid	\$3,901,436	\$3,901,436		\$3,901,436	\$3,901,436	
Other Grants	\$708,000	\$708,000		\$675,000	\$675,000	
Department and Other Revenue	\$1,756,000	\$1,530,453	\$225,547	\$1,323,017	\$1,048,017	\$275,000
Counties' Appropriations	\$8,924,688	\$7,224,688	\$1,700,000	\$8,834,788	\$7,134,788	\$1,700,000
Total Other Revenue	\$17,094,124	\$15,168,577	\$1,925,547	\$16,497,730	\$14,522,730	\$1,975,000
TOTAL REVENUE	\$60,641,124	\$33,803,577	\$26,837,547	\$58,467,229	\$32,156,630	\$26,310,600
EXPENSES						
Direct Expenses	\$41,634,798	\$23,274,686	\$18,360,112	\$39,780,522	\$22,124,386	\$17,656,136
Indirect Expenses	\$19,101,326	\$10,623,891	\$8,477,435	\$18,781,708	\$10,127,244	\$8,654,464
TOTAL EXPENSES	\$60,736,124	\$33,898,577	\$26,837,547	\$58,562,230	\$32,251,630	\$26,310,600
Operating Income (Loss)	(\$95,000)	(\$95,000)	\$0	(\$95,000)	(\$95,000)	\$0
Nonoperating Gains /(Losses)						
Interest Income	\$90,000	\$90,000		\$90,000	\$90,000	
Gain/(loss) Disposal of Assets	\$5,000	\$5,000		\$5,000	\$5,000	
Total Nonoperating Gains (Loss)	\$95,000	\$95,000	\$0	\$95,000	\$95,000	\$0
Income (Loss)	\$0	\$0	\$0	\$0	\$0	\$0



North Central Health Care

2016 Budget By Program

10/29/2015

HUMAN SERVICES OPERATIONS

	LANGLADE	LINCOLN	MARATHON	TOTAL
PROGRAM REVENUE				
DIRECT SERVICES	\$1,812,209	\$1,296,267	\$8,948,981	\$12,057,457
SHARED SERVICES	\$983,780	\$955,688	\$8,685,528	\$10,624,996
BASE COUNTY ALLOCATION	\$879,223	\$835,714	\$2,186,499	\$3,901,436
TOTAL PROGRAM REVENUE	\$3,675,212	\$3,087,669	\$19,821,008	\$26,583,889
PROGRAM EXPENSES				
DIRECT SERVICES	\$2,424,219	\$2,061,336	\$13,530,534	\$18,016,089
SHARED SERVICES	\$1,617,078	\$1,729,930	\$12,535,480	\$15,882,488
TOTAL COST OF SERVICES	\$4,041,297	\$3,791,266	\$26,066,014	\$33,898,577
EXCESS REVENUE/(EXPENSES)	(\$366,085)	(\$703,597)	(\$6,245,006)	(\$7,314,688)
NON-OPERATING REVENUE	\$3,702	\$5,134	\$81,164	\$90,000
COUNTY APPROPRIATIONS	\$362,383	\$698,463	\$6,163,842	\$7,224,688
EXCESS REVENUE/(EXPENSES) AFTER COUNTY APPROPRIATION	\$0	\$0	\$0	\$0

NURSING HOME

PROGRAM REVENUE		
NURSING HOME REVENUE	\$18,700,625	\$18,700,625
NURSING HOME ANCILLARY REVENUE	\$6,436,922	\$6,436,922
TOTAL PROGRAM REVENUE	\$25,137,547	\$25,137,547
PROGRAM EXPENSES		
NURSING HOME EXPENSES	\$21,443,965	\$21,443,965
NURSING HOME ANCILLARY EXPENSE	\$5,393,582	\$5,393,582
TOTAL PROGRAM EXPENSES	\$26,837,547	\$26,837,547
EXCESS REVENUE/(EXPENSES)	(\$1,700,000)	(\$1,700,000)
NON-OPERATING REVENUE		
COUNTY APPROPRIATION	\$1,700,000	\$1,700,000
EXCESS REVENUE/(EXPENSES) AFTER COUNTY APPROPRIATION	\$0	\$0



North Central Health Care

2016 Budget with Tax Levy

10/29/2015

	2016 Budget Revenue	2016 Budget Expense	Variance Funded by State BCA/ Appropriation	2015 Budget Revenue	2015 Budget Expense	Variance Funded by State BCA/ Appropriation
Human Services Operations						
Inpatient Behavioral Health	\$3,855,347	\$5,909,030	(\$2,053,683)	\$3,103,000	\$5,148,101	(\$2,045,101)
CBRF/AODA MMT	\$971,742	\$1,200,605	(\$228,863)	\$459,000	\$1,088,434	(\$629,434)
AODA Day Hospital	\$110,820	\$187,515	(\$76,695)	\$108,000	\$186,768	(\$78,768)
Outpatient Services	\$2,230,630	\$3,744,004	(\$1,513,374)	\$2,118,975	\$3,869,880	(\$1,750,905)
Psychiatry Services	\$658,432	\$2,823,513	(\$2,165,081)	\$325,165	\$2,316,022	(\$1,990,857)
Crisis Services	\$285,281	\$1,259,265	(\$973,984)	\$151,900	\$1,063,398	(\$911,498)
Community Treatment	\$4,700,098	\$6,655,688	(\$1,955,590)	\$5,010,421	\$6,726,489	(\$1,716,068)
Day Services	\$2,286,710	\$2,286,710	\$0	\$2,332,405	\$2,300,075	\$32,330
Clubhouse	\$377,502	\$472,502	(\$95,000)	\$293,847	\$448,847	(\$155,000)
Birth To Three	\$916,689	\$1,751,801	(\$835,112)	\$890,277	\$1,725,389	(\$835,112)
Group Homes	\$2,237,666	\$2,237,666	\$0	\$2,264,100	\$2,366,878	(\$102,778)
Supported Apartments	\$2,372,631	\$2,372,631	\$0	\$2,474,400	\$2,340,220	\$134,180
Contracted Services	\$0	\$955,323	(\$955,323)	\$0	\$701,807	(\$701,807)
Aquatic Services	\$781,367	\$781,367	\$0	\$685,900	\$685,900	\$0
Subtotal	\$21,784,915	\$32,637,620	(\$10,852,705)	\$20,217,390	\$30,968,208	(\$10,750,818)
Nursing Home						
Daily Services	\$18,700,625	\$21,443,965	(\$2,743,340)	\$18,274,600	\$21,072,286	(\$2,797,686)
Ancillary Services	\$6,436,922	\$5,393,582	\$1,043,340	\$6,336,000	\$5,238,314	\$1,097,686
Subtotal	\$25,137,547	\$26,837,547	(\$1,700,000)	\$24,610,600	\$26,310,600	(\$1,700,000)
Other:						
Protective Services	\$226,820	\$562,678	(\$335,858)	\$227,000	\$560,664	(\$333,664)
Demand Transportation	\$420,718	\$420,718	\$0	\$438,718	\$438,718	\$0
Leased Space	\$250,000	\$277,561	(\$27,561)	\$239,300	\$281,040	(\$41,740)
Subtotal	\$897,538	\$1,260,957	(\$363,419)	\$905,018	\$1,280,422	(\$375,404)
Totals	\$47,820,000	\$60,736,124	(\$12,916,124)	\$45,733,008	\$58,559,230	(\$12,826,222)
Base County Allocation	\$3,901,436		\$3,901,436	\$3,901,436		\$3,901,436
Nonoperating Revenue	\$90,000		\$90,000	\$90,000		\$90,000
County Appropriation	\$8,924,688		\$8,924,688	\$8,834,788		\$8,834,788
Total Revenue/Expense	\$60,736,124	\$60,736,124	\$0	\$58,562,230	\$58,562,230	\$0



North Central Health Care

Budget By Funding 2016 Budget

	Gross Charges	%	Expenses	Funding By Payer	%	Funded By Other Sources	%
Payer:							
Self Pay	\$7,485,500	11%	\$6,680,974	\$3,293,400	49%	(\$3,387,574)	51%
Medicare	\$17,185,500	26%	\$15,791,392	\$8,867,500	56%	(\$6,923,892)	44%
Medicaid	\$37,831,300	57%	\$34,619,591	\$28,448,300	82% **	(\$6,171,291)	18%
Insurance	\$4,153,800	6%	\$3,644,167	\$2,937,800	81%	(\$706,367)	19%
Total	\$66,656,100	100%	\$60,736,124	\$43,547,000	72%	(\$17,189,124)	28%

Funding:	Amount	%	
Self Pay	\$3,293,400	5.4%	
Medicare	\$8,867,500	14.6%	
Medicaid	\$26,588,300	43.8% **	
Insurance	\$2,937,800	4.8%	
Supplemental Pay.	\$1,800,000	3.0% **	
WIMCR	\$60,000	0.1% **	\$43,547,000
State Addendums	\$1,804,000	3.0%	
Other Grants	\$708,000	1.2%	
Community Aids	\$3,901,436	6.4%	
County Appropriation	\$8,924,688	14.7%	
All Other	\$1,851,000	3.0%	\$17,189,124
	\$60,736,124	100.0%	\$60,736,124



North Central Health Care

2016 Proposed Capital

10/29/2015

Program	Description of Request	Cost of Request	Reason for Request
General	Furniture Replacement	\$75,000	Replacement
Purchasing	Replace cooler and freezer	\$49,877	Replacement
Information Management Serv	Fire suppression system in Data Center at NCHC	\$30,000	Additional Item
Information Management Serv	Nursing Home IT network remodeling costs for better coverage	\$25,000	Renovation
Information Management Serv	Desktop and Laptop replacements	\$205,500	Replacements
Information Management Serv	Contract Management Software	\$20,000	New
Health Information	Additional office space/desk areas	\$15,000	Expanded Services
Housekeeping	Rider 20" Flor Scrubber	\$11,000	Reduce staff time/injuries
Housekeeping	Walk Behind Vac	\$2,800	Replacement
Housekeeping	Micro Scrubber	\$3,414	Reduce staff time/injuries
Housekeeping	Advanced rider carpet extractor	\$15,899	Reduce staff time/injuries
Food Service	Double steamer ovens with stand	\$20,000	Replacement
Food Service	Reach in refrigerator	\$3,500	Replacement
Food Service	Bussing carts (4)	\$4,000	Replacement
Hospital	Renovate Hospital	\$250,000	Safety/compliance
Psychiatry Services-Marathon	Blood Pressure/Vitals Machine	\$3,000	Replacement
Aquatic Services	Water wheelchair (2)	\$5,000	Replacement
Post Acute Care	Bariatric whirlpool tub	\$18,000	Additional Item
Post Acute Care	Air mattresses (5)	\$10,000	Additional Item
Post Acute Care	Furniture for Sun Room	\$6,000	Replacement
Post Acute Care	Vital Sign Machine	\$3,000	New
Post Acute Care	IPV Machine	\$7,000	New
Long Term Care	Air Mattress/Pump (2)	\$4,000	Replacement
Long Term Care	Bariatric Matress Pump (2)	\$5,000	New
Long Term Care	Vital Machine (2)	\$6,000	Replacement
Legacies	Dining Room Furniture	\$91,500	Replacement
Legacies	Air mattresses (5)	\$10,000	Additional Item
Legacies	Spa Tubs (3)	\$54,000	Replacement
Legacies	EZ Way Full Body Lift	\$8,000	New
Legacies	Vital Sign Machine (2)	\$6,000	Replacement
Legacies	Replace carpet on Evergreen Place	\$43,000	Replacement
Pharmacy	Omnicells (3 units)	\$120,000	Replacement
Pharmacy	Packaging System	\$269,630	New
Total		\$1,275,243	