

OFFICIAL NOTICE AND AGENDA

of a meeting of the **Finance, Personnel & Property Committee** to be held at **North Central Health Care**
1100 Lake View Drive, Wausau, WI 54403, Badger Room at **11:00 AM** on **Thursday, May 25th, 2017**

In addition to attendance in person at the location described above, Board members and the public are invited to attend by telephone conference. Persons wishing to attend the meeting by phone should contact Debbie Osowski at 715-848-4405 24 hours prior to the start time of the meeting for further instructions. Any person planning to attend this meeting who needs some type of special accommodation in order to participate should call the Administrative Office at 715-848-4405.

For TDD telephone service call 715-845-4928.

1. Call to Order
2. Public Comment for Matters Appearing on the Agenda
3. ACTION: Approval of 4/27/17 Finance, Personnel & Property Committee Meeting Minutes
4. April Financials
 - a. ACTION: Accept the Financial Report and April Financial Statements
 - b. Review Write-Offs
5. Budget Update – B. Glodowski
6. ACTION: Approval of 2018 Marathon County Capital Requests – B. Glodowski/M. Loy
7. RFP Process for Audit Firm – B. Glodowski/M. Loy
8. CFO Report
9. Discussion and Future Agenda Items
10. Adjourn



Presiding Officer or Designee

NOTICE POSTED AT: North Central Health Care

COPY OF NOTICE DISTRIBUTED TO: Wausau Daily Herald, Antigo Daily Journal, Tomahawk Leader, Merrill Foto News,
Langlade, Lincoln & Marathon County Clerks Offices

DATE: 05/19/17 TIME: 1:00 p.m. BY: D. Osowski

CFO Report and 2018 Budget Process – B. Glodowski

- Budget Development Schedule for Budget Year 2018 was distributed.
- The budget process will function differently with the Retained County Authority Committee (RCA) in place. By June 1 the RCA will provide budget guidelines and priorities to the NCCSP Board. Timeline is accelerated by two months with the presentation of the budget in August.
- CIP requests will be provided to Mr. Lotter but do not anticipate receiving funding from the County. Also working with Lincoln County on a capital project in the Merrill location for a redesign to improve the workable space modifying the existing footprint only. No capital projects anticipated in Langlade County.
- Recommendation was made to consider preparing a two-year budget which provides benchmarks for year two, anticipation of building projects, etc. Executive Team will be working on strategic planning including planning for multiple years, growth planning, priority ranking, short and long term investments, capital projects, 'pay backs' for project costs, etc. Several areas of focus will include expanding the Community Treatment Program, expansion of the CBRF from 6 to 12 beds, moving the MMT program which will allow expansion from 6 to 15 beds, eliminate billing function for certain crisis services which was requested by law enforcement, youth crisis stabilization, drug courts, fine tune the allocation of county levy to specific programs i.e. Birth to Three and Demand Transportation.

Adjourn

- **Motion**/second, Stowe/Miller, to adjourn the Finance, Personnel and Property Committee meeting at 11:52 a.m. Motion carried.

dko

MEMO

TO: North Central Health Care Finance Committee
FROM: Brenda Glodowski
DATE: May 19, 2017
RE: Attached Financials

Attached please find a copy of the April Financial Statements for your review. To assist in your review, the following information is provided:

BALANCE SHEET

The nursing home supplemental payment has a larger balance compared to this time last year. This payment is to be made in three payments: April, June, and December. Starting this year the State is paying this in June and December.

Also, the State receivable is higher compared to this time last year. This is due to timing of when the State is making payment for grants and community aids. This can vary from year to year. A payment was received by the State in early May.

STATEMENT OF REVENUE AND EXPENSES

The month of April shows a gain of \$114,335 compared to the budgeted loss of (\$33,051) resulting in a positive variance of \$147,386.

Overall revenue for the month was below target by \$132,399. The hospital census increased for April with an average of 16 patients per day. The target is 14 per day. The nursing home census dropped again in April to an average of 182 per day. The target is 203. The Medicare census also dropped again in April to an average of 14 per day. The target is 20. Community Treatment revenue was also down again in April.

Overall expenses were below target for April by (\$261,184). Health insurance was back to being within target for April which contributes to overall benefits being just below target. The State institutes were significantly under budget again in April. At this point, the State Institutes are only over budget by \$64,000 which is a significant improvement over the past few years. Provider Services in Community Treatment continues to increase as the number of clients continues to increase. This expense increase will be offset by revenue. Year to date the organization is showing a gain of \$521,965 compared to the targeted loss of (\$3,507), resulting in a positive variance of \$525,472.

If you have questions, please feel free to contact me.

Thank you.

**NORTH CENTRAL HEALTH CARE
COMBINING STATEMENT OF NET POSITION
APRIL 2017**

	<u>Human Services</u>	<u>Nursing Home</u>	<u>Total</u>	<u>Prior Year Combined</u>
Current Assets:				
Cash and cash equivalents	2,136,207	1,755,990	3,892,197	5,831,646
Accounts receivable:				
Patient - Net	3,029,139	2,186,828	5,215,968	7,421,323
Outpatient - WIMCR	620,000	0	620,000	495,000
Nursing home - Supplemental payment program	0	600,000	600,000	136,100
Marathon County	77,884	0	77,884	189,754
Appropriations receivable	59,951	0	59,951	58,205
Net state receivable	1,942,363	0	1,942,363	103,997
Other	823,284	0	823,284	204,149
Inventory	0	305,373	305,373	303,535
Other	<u>649,605</u>	<u>480,340</u>	<u>1,129,945</u>	<u>1,137,804</u>
Total current assets	<u>9,338,434</u>	<u>5,328,531</u>	<u>14,666,965</u>	<u>15,881,513</u>
Noncurrent Assets:				
Investments	10,800,000	0	10,800,000	9,800,000
Assets limited as to use	1,988,987	400,139	2,389,126	2,884,142
Contingency funds	500,000	0	500,000	0
Restricted assets - Patient trust funds	18,134	39,304	57,439	60,209
Net pension asset	0	0	0	4,846,938
Nondepreciable capital assets	97,220	872,720	969,940	757,069
Depreciable capital assets - Net	<u>6,956,924</u>	<u>3,204,214</u>	<u>10,161,138</u>	<u>11,006,924</u>
Total noncurrent assets	<u>20,361,266</u>	<u>4,516,378</u>	<u>24,877,644</u>	<u>29,355,282</u>
Deferred outflows of resources - Related to pensions	<u>10,070,362</u>	<u>7,446,358</u>	<u>17,516,720</u>	<u>4,851,842</u>
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	<u>39,770,062</u>	<u>17,291,267</u>	<u>57,061,328</u>	<u>50,088,637</u>

**NORTH CENTRAL HEALTH CARE
COMBINING STATEMENT OF NET POSITION
APRIL 2017**

	<u>Human Services</u>	<u>Nursing Home</u>	<u>Total</u>	<u>Prior Year Combined</u>
Current Liabilities:				
Current portion of related-party note payable	154,310	0	154,310	151,257
Accounts payable - Trade	768,901	568,551	1,337,451	1,227,669
Appropriations advances	1,158,616	0	1,158,616	1,353,298
Accrued liabilities:				
Salaries and retirement	848,594	627,478	1,476,072	1,604,210
Compensated absences	800,726	592,083	1,392,809	1,671,743
Health and dental insurance	458,770	339,230	798,000	857,000
Other Payables	209,729	155,080	364,809	410,383
Amounts payable to third-party reimbursement programs	125,920	0	125,920	416,667
Unearned revenue	<u>110,348</u>	<u>0</u>	<u>110,348</u>	<u>476,903</u>
Total current liabilities	<u>4,635,913</u>	<u>2,282,422</u>	<u>6,918,335</u>	<u>8,169,130</u>
Noncurrent Liabilities:				
Net pension liability	1,797,930	1,329,449	3,127,379	0
Related-party note payable	481,871	0	481,871	636,181
Patient trust funds	<u>18,134</u>	<u>39,304</u>	<u>57,439</u>	<u>60,209</u>
Total noncurrent liabilities	<u>2,297,935</u>	<u>1,368,753</u>	<u>3,666,688</u>	<u>696,390</u>
Total liabilities	<u>6,933,848</u>	<u>3,651,175</u>	<u>10,585,024</u>	<u>8,865,520</u>
Deferred inflows of resources - Related to pensions	<u>3,821,383</u>	<u>2,825,657</u>	<u>6,647,040</u>	<u>84,873</u>
Net Position:				
Net investment in capital assets	6,417,964	4,076,934	10,494,898	11,763,992
Unrestricted:				
Board designated for contingency	500,000	0	500,000	0
Board designated for capital assets	1,988,987	872,720	2,861,707	0
Undesignated	19,460,454	5,990,240	25,450,694	30,154,327
Operating Income / (Loss)	<u>647,426</u>	<u>(125,461)</u>	<u>521,965</u>	<u>(780,075)</u>
Total net position	<u>29,014,830</u>	<u>10,814,434</u>	<u>39,829,264</u>	<u>41,138,244</u>
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION	<u>39,770,062</u>	<u>17,291,267</u>	<u>57,061,328</u>	<u>50,088,637</u>

**NORTH CENTRAL HEALTH CARE
COMBINING STATEMENT OF REVENUES AND EXPENSES
FOR PERIOD ENDING APRIL 30, 2017**

TOTAL	<u>CURRENT MONTH ACTUAL</u>	<u>CURRENT MONTH BUDGET</u>	<u>CURRENT MONTH VARIANCE</u>	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>YTD VARIANCE</u>
Revenue:						
Net Patient Service Revenue	<u>\$3,503,607</u>	<u>\$3,623,357</u>	<u>(\$119,750)</u>	<u>\$14,532,749</u>	<u>\$14,639,123</u>	<u>(\$106,374)</u>
Other Revenue:						
State Match / Addendum	324,504	325,120	(616)	1,298,014	1,300,479	(2,464)
Grant Revenue	198,298	197,183	1,115	792,002	788,733	3,269
County Appropriations - Net	639,260	639,260	0	2,557,039	2,557,039	0
Departmental and Other Revenue	<u>272,454</u>	<u>285,602</u>	<u>(13,148)</u>	<u>1,222,859</u>	<u>1,142,408</u>	<u>80,452</u>
Total Other Revenue	<u>1,434,515</u>	<u>1,447,165</u>	<u>(12,649)</u>	<u>5,869,915</u>	<u>5,788,659</u>	<u>81,256</u>
Total Revenue	4,938,123	5,070,522	(132,399)	20,402,664	20,427,782	(25,117)
Expenses:						
Direct Expenses	3,609,803	3,801,920	(192,118)	14,971,249	15,207,679	(236,430)
Indirect Expenses	<u>1,240,919</u>	<u>1,309,985</u>	<u>(69,067)</u>	<u>4,983,124</u>	<u>5,256,942</u>	<u>(273,818)</u>
Total Expenses	<u>4,850,721</u>	<u>5,111,906</u>	<u>(261,184)</u>	<u>19,954,373</u>	<u>20,464,622</u>	<u>(510,248)</u>
Operating Income (Loss)	<u>87,401</u>	<u>(41,384)</u>	<u>128,785</u>	<u>448,291</u>	<u>(36,840)</u>	<u>485,131</u>
Nonoperating Gains (Losses):						
Interest Income	12,415	8,333	4,082	47,347	33,333	14,014
Donations and Gifts	13,519	0	13,519	21,404	0	21,404
Gain / (Loss) on Disposal of Assets	<u>1,000</u>	<u>0</u>	<u>1,000</u>	<u>4,923</u>	<u>0</u>	<u>4,923</u>
Total Nonoperating Gains / (Losses)	<u>26,934</u>	<u>8,333</u>	<u>18,601</u>	<u>73,674</u>	<u>33,333</u>	<u>40,341</u>
Income / (Loss)	<u>\$114,335</u>	<u>(\$33,051)</u>	<u>\$147,386</u>	<u>\$521,965</u>	<u>(\$3,507)</u>	<u>\$525,472</u>

**NORTH CENTRAL HEALTH CARE
COMBINING STATEMENT OF REVENUES AND EXPENSES
FOR PERIOD ENDING APRIL 30, 2017**

51.42/.437 PROGRAMS	CURRENT MONTH <u>ACTUAL</u>	CURRENT MONTH <u>BUDGET</u>	CURRENT MONTH <u>VARIANCE</u>	YTD <u>ACTUAL</u>	YTD <u>BUDGET</u>	YTD <u>VARIANCE</u>
Revenue:						
Net Patient Service Revenue	<u>\$1,866,523</u>	<u>\$1,851,087</u>	<u>\$15,436</u>	<u>\$7,817,201</u>	<u>\$7,550,045</u>	<u>\$267,156</u>
Other Revenue:						
State Match / Addendum	324,504	325,120	(616)	1,298,014	1,300,479	(2,464)
Grant Revenue	198,298	197,183	1,115	792,002	788,733	3,269
County Appropriations - Net	497,594	497,593	1	1,990,375	1,990,373	3
Departmental and Other Revenue	<u>127,737</u>	<u>149,059</u>	<u>(21,322)</u>	<u>615,820</u>	<u>596,235</u>	<u>19,584</u>
Total Other Revenue	<u>1,148,132</u>	<u>1,168,955</u>	<u>(20,823)</u>	<u>4,696,212</u>	<u>4,675,820</u>	<u>20,392</u>
Total Revenue	3,014,655	3,020,042	(5,387)	12,513,412	12,225,865	287,547
Expenses:						
Direct Expenses	2,313,692	2,349,959	(36,267)	9,474,829	9,399,831	74,998
Indirect Expenses	<u>628,705</u>	<u>651,259</u>	<u>(22,554)</u>	<u>2,460,943</u>	<u>2,613,489</u>	<u>(152,546)</u>
Total Expenses	<u>2,942,397</u>	<u>3,001,218</u>	<u>(58,821)</u>	<u>11,935,772</u>	<u>12,013,320</u>	<u>(77,548)</u>
Operating Income (Loss)	<u>72,258</u>	<u>18,824</u>	<u>53,434</u>	<u>577,640</u>	<u>212,545</u>	<u>365,095</u>
Nonoperating Gains (Losses):						
Interest Income	12,415	8,333	4,082	47,347	33,333	14,014
Donations and Gifts	13,390	0	13,390	17,516	0	17,516
Gain / (Loss) on Disposal of Assets	<u>1,000</u>	<u>0</u>	<u>1,000</u>	<u>4,923</u>	<u>0</u>	<u>4,923</u>
Total Nonoperating Gains / (Losses)	<u>26,805</u>	<u>8,333</u>	<u>18,472</u>	<u>69,785</u>	<u>33,333</u>	<u>36,452</u>
Income / (Loss)	<u>\$99,063</u>	<u>\$27,157</u>	<u>\$71,906</u>	<u>\$647,426</u>	<u>\$245,878</u>	<u>\$401,548</u>

**NORTH CENTRAL HEALTH CARE
COMBINING STATEMENT OF REVENUES AND EXPENSES
FOR PERIOD ENDING APRIL 30, 2017**

NURSING HOME	<u>CURRENT MONTH ACTUAL</u>	<u>CURRENT MONTH BUDGET</u>	<u>CURRENT MONTH VARIANCE</u>	<u>YTD ACTUAL</u>	<u>YTD BUDGET</u>	<u>YTD VARIANCE</u>
Revenue:						
Net Patient Service Revenue	\$1,637,084	\$1,772,270	(\$135,186)	\$6,715,548	\$7,089,078	(\$373,530)
Other Revenue:						
County Appropriations - Net	141,666	141,667	(1)	566,664	566,667	(3)
Departmental and Other Revenue	<u>144,717</u>	<u>136,543</u>	<u>8,174</u>	<u>607,040</u>	<u>546,172</u>	<u>60,868</u>
Total Other Revenue	<u>286,383</u>	<u>278,210</u>	<u>8,173</u>	<u>1,173,704</u>	<u>1,112,839</u>	<u>60,865</u>
Total Revenue	1,923,467	2,050,480	(127,013)	7,889,252	8,201,917	(312,665)
Expenses:						
Direct Expenses	1,296,111	1,451,962	(155,851)	5,496,420	5,807,848	(311,428)
Indirect Expenses	<u>612,213</u>	<u>658,726</u>	<u>(46,513)</u>	<u>2,522,181</u>	<u>2,643,453</u>	<u>(121,273)</u>
Total Expenses	<u>1,908,325</u>	<u>2,110,688</u>	<u>(202,363)</u>	<u>8,018,601</u>	<u>8,451,302</u>	<u>(432,700)</u>
Operating Income (Loss)	<u>15,143</u>	<u>(60,208)</u>	<u>75,351</u>	<u>(129,349)</u>	<u>(249,385)</u>	<u>120,036</u>
Nonoperating Gains (Losses):						
Interest Income	0	0	0	0	0	0
Donations and Gifts	129	0	129	3,888	0	3,888
Gain / (Loss) on Disposal of Assets	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Nonoperating Gains / (Losses)	<u>129</u>	<u>0</u>	<u>129</u>	<u>3,888</u>	<u>0</u>	<u>3,888</u>
Income / (Loss)	<u>\$15,272</u>	<u>(\$60,208)</u>	<u>\$75,480</u>	<u>(\$125,461)</u>	<u>(\$249,385)</u>	<u>\$123,924</u>

NORTH CENTRAL HEALTH CARE
REPORT ON AVAILABILITY OF FUNDS
 April 30, 2017

BANK	LENGTH	MATURITY DATE	INTEREST RATE	AMOUNT	Insured/ Collateralized
CoVantage Credit Union	578 Days	5/7/2017	1.05%	\$500,000	X
BMO Harris	365 Days	5/28/2017	0.80%	\$500,000	X
People's State Bank	395 Days	5/29/2017	0.75%	\$350,000	X
People's State Bank	395 Days	5/30/2017	0.75%	\$500,000	X
Abby Bank	365 Days	7/19/2017	0.85%	\$500,000	X
CoVantage Credit Union	578 Days	7/28/2017	0.85%	\$300,000	X
People's State Bank	365 Days	8/21/2017	0.75%	\$500,000	X
BMO Harris	365 Days	8/26/2017	0.80%	\$500,000	X
Abby Bank	365 Days	8/29/2017	0.85%	\$500,000	X
Abby Bank	365 Days	9/1/2017	0.85%	\$500,000	X
Abby Bank	730 Days	10/29/2017	1.10%	\$500,000	X
CoVantage Credit Union	730 Days	11/18/2017	1.10%	\$500,000	X
PFM Investments	365 Days	11/29/2016	1.13%	\$500,000	X
Abby Bank	730 Days	12/30/2017	1.10%	\$500,000	X
CoVantage Credit Union	487 Days	1/1/2018	1.10%	\$500,000	X
Abby Bank	365 Days	2/25/2018	1.10%	\$500,000	X
Abby Bank	730 Days	3/15/2018	1.20%	\$400,000	X
People's State Bank	395 Days	3/28/2018	1.05%	\$250,000	X
CoVantage Credit Union	365 Days	3/30/2018	1.10%	\$500,000	X
PFM Investments	365 Days	4/3/2018	1.16%	\$500,000	x
PFM Investments	517 Days	4/30/2018	1.12%	\$500,000	X
Abby Bank	730 Days	5/3/2018	1.20%	\$500,000	X
Abby Bank	730 Days	1/6/2019	1.30%	\$500,000	X
TOTAL FUNDS AVAILABLE				\$10,800,000	
WEIGHTED AVERAGE		494.53 Days	1.006% INTEREST		

NCHC-DONATED FUNDS

Accrual Basis

Balance Sheet

As of April 30, 2017

Apr 30, 17

ASSETS

Current Assets

Checking/Savings

CHECKING ACCOUNT

Adult Day Services	4,917.65
Adventure Camp	1,425.79
Birth to 3 Program	2,035.00
Clubhouse	31,236.60
Community Treatment	9,147.27
Fishing Without Boundries	4,651.00
General Donated Funds	60,793.48
Housing - DD Services	1,370.47
Langlade HCC	3,114.90
Legacies by the Lake	
Music in Memory	1,958.25
Legacies by the Lake - Other	3,832.15
Total Legacies by the Lake	5,790.40
Marathon Cty Suicide Prev Task	13,474.40
National Suicide Lifeline Stipe	3,176.37
Northern Valley West	2,921.82
Nursing Home - General Fund	3,975.37
Outpatient Services - Marathon	101.08
Pool	8,509.99
Prevent Suicide Langlade Co.	2,444.55
Resident Council	771.05
United Way	355.20

Total CHECKING ACCOUNT 160,212.39

Total Checking/Savings 160,212.39

Total Current Assets 160,212.39

TOTAL ASSETS 160,212.39

LIABILITIES & EQUITY

Equity

Opening Bal Equity	123,523.75
Retained Earnings	53,757.13
Net Income	-17,068.49

Total Equity 160,212.39

TOTAL LIABILITIES & EQUITY 160,212.39

**North Central Health Care
Budget Revenue/Expense Report**

Month Ending April 30, 2017

ACCOUNT DESCRIPTION	CURRENT MONTH ACTUAL	CURRENT MONTH BUDGET	YTD ACTUAL	YTD BUDGET	DIFFERENCE
<u>REVENUE:</u>					
Total Operating Revenue	<u>4,938,123</u>	<u>5,070,522</u>	<u>20,402,664</u>	<u>20,427,782</u>	<u>(25,118)</u>
<u>EXPENSES:</u>					
Salaries and Wages	2,248,543	2,506,014	9,162,983	10,024,062	(861,079)
Fringe Benefits	913,032	956,562	3,698,538	3,826,241	(127,703)
Departments Supplies	472,940	492,235	1,800,379	1,968,941	(168,562)
Purchased Services	628,581	371,450	2,037,241	1,502,799	534,442
Utilitites/Maintenance Agreements	352,116	372,653	1,597,576	1,490,610	106,966
Personal Development/Travel	42,691	37,985	116,424	151,939	(35,515)
Other Operating Expenses	114,994	108,966	454,639	435,862	18,777
Insurance	47,162	37,708	157,933	150,833	7,099
Depreciation & Amortization	135,901	139,583	545,597	558,333	(12,737)
Client Purchased Services	<u>(105,237)</u>	<u>88,750</u>	<u>383,064</u>	<u>355,000</u>	<u>28,064</u>
TOTAL EXPENSES	4,850,722	5,111,906	19,954,373	20,464,622	(510,248)
Nonoperating Income	<u>26,934</u>	<u>8,333</u>	<u>73,674</u>	<u>33,333</u>	<u>40,341</u>
EXCESS REVENUE (EXPENSE)	<u>114,335</u>	<u>(33,051)</u>	<u>521,965</u>	<u>(3,507)</u>	<u>525,472</u>

**North Central Health Care
Write-Off Summary
April 2017**

	<u>Current Month</u>	<u>Current Year To Date</u>	<u>Prior Year To Date</u>
<i>Inpatient:</i>			
Administrative Write-Off	\$18,269	\$27,972	\$23,962
Bad Debt	\$443	\$1,090	\$2,286
<i>Outpatient:</i>			
Administrative Write-Off	\$41,837	\$56,265	\$12,308
Bad Debt	\$754	\$1,376	\$2,712
<i>Nursing Home:</i>			
Daily Services:			
Administrative Write-Off	\$1,281	\$1,125	(\$18,066)
Bad Debt	\$10,016	\$11,970	\$5,394
Ancillary Services:			
Administrative Write-Off	\$2,680	\$14,216	(\$4,869)
Bad Debt	\$0	\$321	(\$126)
Pharmacy:			
Administrative Write-Off		\$0	\$0
Bad Debt	\$0	\$0	\$0
Total - Administrative Write-Off	\$64,067	\$99,578	\$13,335
Total - Bad Debt	\$11,213	\$14,756	\$10,266

**North Central Health Care
2017 Patient Days**

<u>Month</u>		<u>Budget</u>	<u>Actual</u>	<u>Variance</u>	<u>Budgeted Occupancy</u>	<u>Actual Occupancy</u>
January	Nursing Home	6,293	5,784	(509)	84.58%	77.74%
	Hospital	434	502	68	87.50%	101.21%
February	Nursing Home	5,684	5,267	(417)	84.58%	85.50% ***
	Hospital	392	441	49	87.50%	98.44%
March	Nursing Home	6,293	5,703	(590)	84.58%	83.62%
	Hospital	434	462	28	87.50%	93.15%
April	Nursing Home	6,090	5,453	(637)	84.58%	82.62%
	Hospital	420	480	60	87.50%	100.00%
May	Nursing Home Hospital					
June	Nursing Home Hospital					
July	Nursing Home Hospital					
August	Nursing Home Hospital					
September	Nursing Home Hospital					
October	Nursing Home Hospital					
November	Nursing Home Hospital					
December	Nursing Home Hospital					
YTD	Nursing Home Hospital					

*** Licensed beds decreased from 240 to 220



North Central Health Care

Person centered. Outcome focused.

SUMMARY OF CURRENT (2018) MARATHON COUNTY CAPITAL PROJECT REQUESTS

Priority	PROJECT	DESCRIPTION OF PROJECT	ESTIMATED COSTS
1	Mount View Care Center (MVCC) Window Replacement	Window replacement in the MVCC Building	\$480,000
2	Health Care Center (HCC) Roofing	Replace roofing on MVCC, HCC link and Doctor's Suite	\$98,000
3	Security Upgrades	Security and safety assessment and phase 1 of facility security upgrades	\$100,000
4	HCC Boiler Replacement	Replace the 45 year old steam boilers in the Health Care Center	\$2,000,000
5	Replace Sloped Glazing Areas	Replace leaking sloped window framing in 9 areas in the Health Care Center building	\$720,000
6	HVAC Replacements in HCC Pyramid Roofs	Replace the air handlers in the HCC units and roof work to complete the replacement	\$850,000
7	Rolling Stock - Replacements	Replace 2 small mini-buses, 2 vans	\$160,000
8	Rolling Stock – New Vehicles	Purchase two additional four door sedans for Community Treatment program	\$48,000