

OFFICIAL NOTICE AND **AMENDED AGENDA**

of a **Joint** meeting of the **Nursing Home Operations Committee and the Marathon County Mount View Care Center Committee** to be held at **North Central Health Care 1100 Lake View Drive, Wausau, WI 54403, Board Room** at **6:30 p.m.** on **Monday, July 31st, 2017**

In addition to attendance in person at the location described above, Board members and the public are invited to attend by telephone conference. Persons wishing to attend the meeting by phone should contact Debbie Osowski at 715-848-4405 24 hours prior to the start time of the meeting for further instructions. Any person planning to attend this meeting who needs some type of special accommodation in order to participate should call the Administrative Office at 715-848-4405.

For TDD telephone service call 715-845-4928.

1. Call Meetings to Order
2. Public Comment
3. Approval of the July 11, 2017 Meeting Minutes
4. Educational Presentations/Outcome Monitoring Reports
 - A. Presentation of the Operational Analysis and Strategic Plan by the Firm Clifton Larson Allen
5. Policy Issues Discussion and Committee Determination to the County Board for its Consideration
 - A. Next Steps
 1. Policy Issues that Need to be Discussed and Resolved
 2. Administrative Actions
 - B. What are the Policy Questions the Committee Needs to Address Regarding the future of MVCC?**
6. Scheduling of Future Meetings and Identifying Agenda Topics
Next meeting scheduled for Wednesday, August 30, 2017 at 7:00 p.m.
7. Announcements
8. Adjourn Meetings



Presiding Officer or Designee

NOTICE POSTED AT: North Central Health Care

COPY OF NOTICE DISTRIBUTED TO: Wausau Daily Herald, Antigo Daily Journal, Tomahawk Leader, Merrill Foto News, Langlade, Lincoln & Marathon County Clerks Offices

DATE: 07/27/17 TIME: 3:00 p.m. BY: D. Osowski



MOUNT VIEW CARE CENTER (MVCC) COMMITTEE MINUTES

Special Joint Meeting with the NCHC Nursing Home Operations Committee of the NCHC Board

Tuesday, July 11, 2017 at 7:00 p.m.
North Central Health Care Board Room, 1100 Lakeview Drive, Wausau WI

Attendance:	Present	Absent
John Robinson, Chair	X	
Katie Rosenberg, Vice-Chair	X	
Tim Buttke	X	
Allen Drabek	X	
Deb Hager	X	
Jack Hoogendyk	X	

Nursing Home Operations Committee Members Present: Jean Burgener, Bill Metter, Bill Miller

Others Present: Brad Karger, Michael Loy, Kim Gochanour, Kurt Gibbs, Sue Matis, Laura Scudiere, Brenda Glodowski, Brian Kowalski, Sheila Zeblowski, Connie Gliniecki, Kristen Weller

1. Call Meeting to Order

John Robinson and Jean Burgener called the respective committees to order at 7:00 p.m.

2. Prior Meeting Minutes of the MVCC Committee

MOTION BY BUTTKE; SECOND BY DRABEK TO APPROVE THE MINUTES OF THE MAY 31, 2017 MEETING. MOTION CARRIED.

3. Educational Presentations/Outcome Monitoring Reports

A. Presentation of the Financial and Operational Analysis of Mount View Care Center by the firm of Clifton Larson Allen (CLA)

Discussion:

Michael Peer and Carl Moellenkamp of CLA utilized power point technology to summarize the most important information from their report. The full report was provided to meeting participants ahead of the meeting and is posted electronically with the meeting agenda on the Marathon County website.

Some of the key points that emerged in the presentation and discussion are:

- MVCC has a competitive advantage in dealing with complex cases.
- Building renovations are critical to the future of MVCC
- More investment in technology will enhance productivity and profitability.
- The local market can support between 180 and 200 licensed beds.
- Employees' compensation is high in comparison to benchmarks.
- Medicaid capital rates are underutilized.
- Medicaid population 70% vs. median at 57.2%.
- Overall costs are high compared to medians and competitors.
- Support service wage rates are higher than median.
- Nursing home census is at the high end of benchmarks.
- The quality of care delivered by MVCC is outstanding, including low re-admission rates.

Follow through:

Any questions can be directed to the consultants through Kim Gochanour.

John Robinson asked that meeting participants start to think about building an action plan which:

- Distributes responsibility among the MVCC Committee, Nursing Home Operations Committee and Nursing Home Administration and can clarify sequences and time

expectations.

4. Policy Issues Discussion and Committee Determination to the County Board for its Consideration - None

5. Scheduling of Future Meetings and Identifying Agenda Topics

The next meeting is July 31, at 6:30 p.m.in the NCHC Board Room.

CLA's recommended strategic plan will be the focus of the discussion.

6. Announcements: None.

7. Adjournment

MOTION BY METTER; SECOND BY BILL MILLER TO ADJOURN THE MEETING OF THE NURSING HOME OPERATIONS COMMITTEE. MOTION CARRIED

MOTION BY BUTTKE; SECOND BY ROSENBERG TO ADJOURN THE MVCC MEETING. MOTION CARRIED. Meeting adjourned at 8:35 p.m.

Minutes Prepared
By Brad Karger
on July 12, 2017

Mary Palmer

From: Brad Karger
Sent: Thursday, July 27, 2017 10:10 AM
To: Mary Palmer
Subject: FW: Policy Questions

From: Michael Loy
Sent: Thursday, July 27, 2017 10:07 AM
To: Brad Karger <Brad.Karger@co.marathon.wi.us>
Subject: FW: Policy Questions

From: John Robinson
Sent: Thursday, July 20, 2017 6:24 AM
To: Michael Loy <MLoy@norcen.org>
Cc: Brad Karger <Brad.Karger@co.marathon.wi.us>
Subject: Re: Policy Questions

Michael

This is a great list, perhaps the first question should be why is Marathon County in the nursing home business, which is another way (more direct) of stating the mission and vision.

John
Sent from my iPad

On Jul 19, 2017, at 8:33 AM, Michael Loy <MLoy@norcen.org> wrote:

To start the conversation on policy questions for:

Agenda Item

Policy Questions and Discussion to Develop a Recommendation to the County Board Regarding the Future of MVCC

- 1) What is the Mission of Mount View Care Center?
- 2) Based on the stated Mission, what is the Vision for MVCC over the next 3-5 years?
 - a. Options for consideration:
 - i. Operate at the current licensure of 220 beds
 - ii. Reduce the number of licensed beds and scope of the program(s)
 - iii. Transfer Management of MVCC from NCHC to Marathon County
 - iv. Sell MVCC
 - v. Close MVCC
 - vi. Other Options
- 3) To achieve the stated vision, what service lines should MVCC provide and how many licensed beds should be offered?
 - a. Legacies Program - Dementia Care
 - b. Reflections Program – Long-Term Care

- c. South Shore Rehab Program – Post Acute Care
- d. North Winds Vent Program – Ventilator Care
- 4) Requirements for success for Marathon County’s continued support in operating a nursing home - Program Performance Expectations
 - a. Desired Level of Quality of Care
 - b. Staffing Levels and Performance
 - c. Regulatory Compliance and Survey Performance
 - d. Facility Rejuvenation and Ongoing Capital Investment
 - e. County Support – Tax Levy Goals and Parameters

Please let me know your thoughts or other ideas.

Michael Loy
Interim Chief Executive Officer

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